



# City of Blaine

## City Council Workshop

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October 9, 2023 | 5:30 PM  
Blaine City Hall  
10801 Town Square Drive NE  
Blaine, MN 55449

### AGENDA

#### NOTICE OF WORKSHOP MEETING

In accordance with the provisions of Section 3.01 of the Blaine City Charter, a Council Workshop meeting is scheduled for the following purpose:

**1. Call to Order**

**2. Roll Call**

**3. New Business**

**3.1.** 2023-452 Polar Plunge 2024  
*Sponsors: Brian Podany, Safety Services Manager/Police Chief*

**3.2.** 2023-461 Introduction of the New Owner of Northtown Mall  
*Sponsors: Sheila Sellman, City Planner*

**3.3.** 2023-490 Utilities Enterprise Funds 2024 Budgets  
*Sponsors: Jason Zimmerman, Finance Director*

**3.4.** 2023-451 Parking Ordinance and Drive-Thru Regulation Discussion  
*Sponsors: Sheila Sellman, City Planner*

**4. Other Business**

**5. Adjournment**



# City of Blaine Staff Report

File Number: 2023-452

## Agenda Date

October 9, 2023

## Status

## In Control

City Council

## File Type

Workshop Item

**New Business** - Brian Podany, Safety Services Manager/Police Chief

## Agenda Item # 3.1

Polar Plunge 2024

## Background

The Polar Plunge is an annual event that raises money for Special Olympics Minnesota. The event is held during the winter where thousands of participants across the state jump into icy cold waters despite the cold temperatures. The Anoka County Polar Plunge has been hosted by the Sheriff's Office for the past 11 years, but in 2024 the City of Blaine will be hosting this great event for the first time. The event will be at Lakeside Commons Park on February 24, 2024. Detective Orin Christensen is the coordinator of the event and will be providing information via a PowerPoint and answering any questions.

## Staff Recommendation

## Questions for Council

## Attachment List

1. Presentation Polar Plunge 2024 (1)



# 2024 Special Olympics Polar Plunge

February 24<sup>th</sup>, 2024 @ 12:00 pm  
Lakeside Commons Park, Blaine, MN  
Inaugural Year!!!!



# HISTORY OF THE ANOKA COUNTY POLAR PLUNGE

\* TWELVE PRIOR YEARS- RAISED: \$1,957,703

\* 2023- RAISED: \$143,000- 571 Plungers

\* 2024 WILL GET US OVER THE \$2,000,000 MARK!!!

*Special  
Olympics  
Minnesota*

# Freezin' for a Reason

To be a Polar Plunger takes courage, bravery and a sense of adventure! Each year these winter warriors jump to frozen glory to raise funds for Special Olympics Minnesota (SOMN). Whether individual, organization or business, the Plunge welcomes all do-gooders who are willing to take an icy philanthropic jump. With over 20 locations across the state, there's always a Plunge near your area! Join the many, the freezing, the Polar Plungers!

**"Our mission is to create a new world of inclusion and acceptance for people with intellectual disabilities. We do this by providing year-round sports training and athletic competitions, inclusive healthcare programs, leadership and advocacy training, and inclusive school programs"**



SPECIAL OLYMPICS  
**USA GAMES**  
MINNESOTA 2026



# Tentative Schedule of Events

## **Thursday, February 22, 2024**

- 9AM: Ultimate Events Tent/Generator Set-Up

## **Friday, February 23, 2024**

- 8/9 AM: Anoka County Sheriff's Office will cut the hole
- Porta Potties Delivered
- Banners, snow fencing, flags, dock sections set up
- 4-6pm: Pre-registration at the tent in the parking lot

## **Saturday, February 24, 2024**

- 9am: Set-Up of materials (incentives, merchandise, last minute details to happen throughout morning)
- Registration opens at 11am
- Plunge: 12-2:00 pm
- Tear down of bear on ice, packing up of all merchandise and clean up to follow

## **Monday, February 26<sup>th</sup> or Tuesday, February 27<sup>th</sup>**

- 9AM: Ultimate Events Tent/Generator Tear Down
- Portable Toilets to be picked up sometime in AM by OnSite



SO, WHAT DO WE DO??

SO, WHAT DO WE DO??

I

Get a  
team  
together

GO  
TEAM  
BLAINE!



SO, WHAT DO WE DO??

1

Get a  
team  
together

GO  
TEAM  
BLAINE!

2

Talk the  
city  
council  
into  
jumping!!

# SO, WHAT DO WE DO??

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Get a  
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Talk the  
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3

Raise lots  
and lots of  
money  
through a  
fundraising  
page

# SO, WHAT DO WE DO??

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Get a  
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Talk the  
city  
council  
into  
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3

Raise lots  
and lots of  
money  
through a  
fundraising  
page

4

Jump and  
feel great  
because  
you just  
helped  
change  
someone's  
life

# 2023 Blaine PD Plunge Video

**A video will be played here**

# What else does Blaine PD do to help?



## Polar Plunge

Early each year, brave Plungers jump into frozen lakes across Minnesota to raise funds for SOMN. You can sign up to take the Plunge, volunteer at the event in various roles or even join a committee to help plan the events. With over 20 locations across the state, there's always a Plunge near you!

[Learn more about the Polar Plunge](#)



## Merchandise sales

Special Olympics Minnesota creates an LETR T-shirt and hat each year that you can sell to your agency and community members to raise money and awareness for SOMN.

[Order LETR merchandise](#)



## Torch Run Final Leg

Every year, Law Enforcement agencies carry the Flame of Hope a combined 925 miles through communities across Minnesota, culminating at the Special Olympics Minnesota Summer Games. If there isn't a final leg route near you, your agency can plan a fun run in your community to support SOMN.

[Learn more about the Final Leg](#)





# City of Blaine

## Staff Report

File Number: 2023-461

| Agenda Date     | Status        |
|-----------------|---------------|
| October 9, 2023 |               |
| In Control      | File Type     |
| City Council    | Workshop Item |

**New Business** - Sheila Sellman, City Planner

### Agenda Item # 3.2

Introduction of the New Owner of Northtown Mall

### Background

In August, the Northtown Mall sold to Florida-based firm 4th Dimension Properties. Felix Reznick is the Principal owner and according to their website, "has decades of entrepreneurial experience, combined with a deep knowledge of commercial real estate and an out-of-the box approach to new retail realities". Prior to fully dedicating himself to management and investment in retail shopping centers, Mr. Reznick spent fifteen years operating a New York law firm specializing in corporate and real estate law. Having started his legal career at Cadwallader, Wickersham & Taft, and at Rosenman & Colin LLP, Mr. Reznick gained knowledge and experience through representation of real estate developers, family offices, and investment banks and funds. He structured several billion dollars in acquisitions and financing deals for both New York and international clients."

4th Dimension Properties owns 25 regional malls throughout the country. Their approach and strategy: "Each property we acquire is a unique opportunity to revitalize and develop the community in which it is located. To that effect, our management team attracts regional and local tenants, explores alternate, non-traditional uses for the units at the shopping center, and collaborates with local governments to ensure that our shared vision for the area is realized. Upon acquisition of an asset, we perform a deep analysis of the local market and forge a custom plan for the future development of the specific asset. We examine and minimize unnecessary operating expenses, assess sale options of the surrounding land and outparcels, and evaluate development opportunities."

At this workshop meeting, staff will introduce Mr. Reznick and his concept plans for the mall and provide an opportunity for Council to ask questions and provide feedback on the plans. Feedback from the Council will be incorporated into future zoning discussions prior to formal changes occurring.

The first exhibit shows the parcels that were purchased by 4th Dimension. The second exhibit shows a general development concept. Lots 11-13 as proposed may be multi-family residential, an Asian Market and fitness center. The remaining lots could potentially be a learning center, hotel, coffee & juice shop,

medical center, Cub liquor, QSR (quick serve restaurant) - high end, C-store/gas, Aspen Dental, H&R Block type, Verizon type and a bank.

### Staff Recommendation

Provide feedback on the plan provided by the new ownership group.

### Questions for Council

NA

### Attachment List

1. Narrative
2. Parcels owned by 4D
3. Proposed uses

## NORTHTOWN MALL CONCEPT PLAN

4<sup>th</sup> Dimension Properties, LLC has recently purchased the Northtown Mall and is looking forward to being a part of the future of Blaine. We recognized the growth and development opportunities that the city is experiencing and believe that we can make Northtown a key component to the future of the city. An essential component of our due diligence of the property was the vision the city has adopted for this area and the potential public/private partnership that can be achieved in working together to meet the goals for the mall and surrounding area.

Our team has reviewed the city's Comprehensive Plan, the Strategic Plan FY 2020-2023, the Northtown District Vision Plan, multiple site visits and meetings with city staff. In our research we have found multiple comments and strategies supporting the improvements to the Northtown Mall and the understanding that this will be a phased vision extending out to 20-25 years. The statement that we believe best summarizes this idea is from the 2040 Comprehensive Plan, Chapter 4: Economic Development Implementation priority #5

*The City will continue to support the viability and economic health of the Northtown area commercial center, as it represents a significant economic and employment center. The City will collaborate with Northtown to develop a strategy for private reinvestment, as well as explore and be receptive to new ways for the area to remain successful, including use of innovative infrastructure management and requirements*

Our reinvestment in Northtown Mall will be a phased approach to obtain the capital needed and to attract the type of development that is envisioned. The Concept Plan we are presenting is the first step of our investment and included the following action steps; evaluating existing tenant leases, talking with local and national businesses and developers, aligning business/developer interests within the property, and incorporating green space. Based on the above steps we prepared a concept plan that identifies areas for new development and the repurposing of the site to meet the needs of our interested investors and the goals of the city. The plan identifies:

- 8 new outlots to be sold/leased to new businesses
- 2 reconfigured lots for existing businesses
- 3 expansion areas of the mall to include multi-family, Asian market and/or fitness center as mall anchors
- Adding neighborhood convenient businesses including, coffee, bank, gas, health, and medical services
- Incorporate indoor and outdoor recreation activities including pickle ball and public green spaces

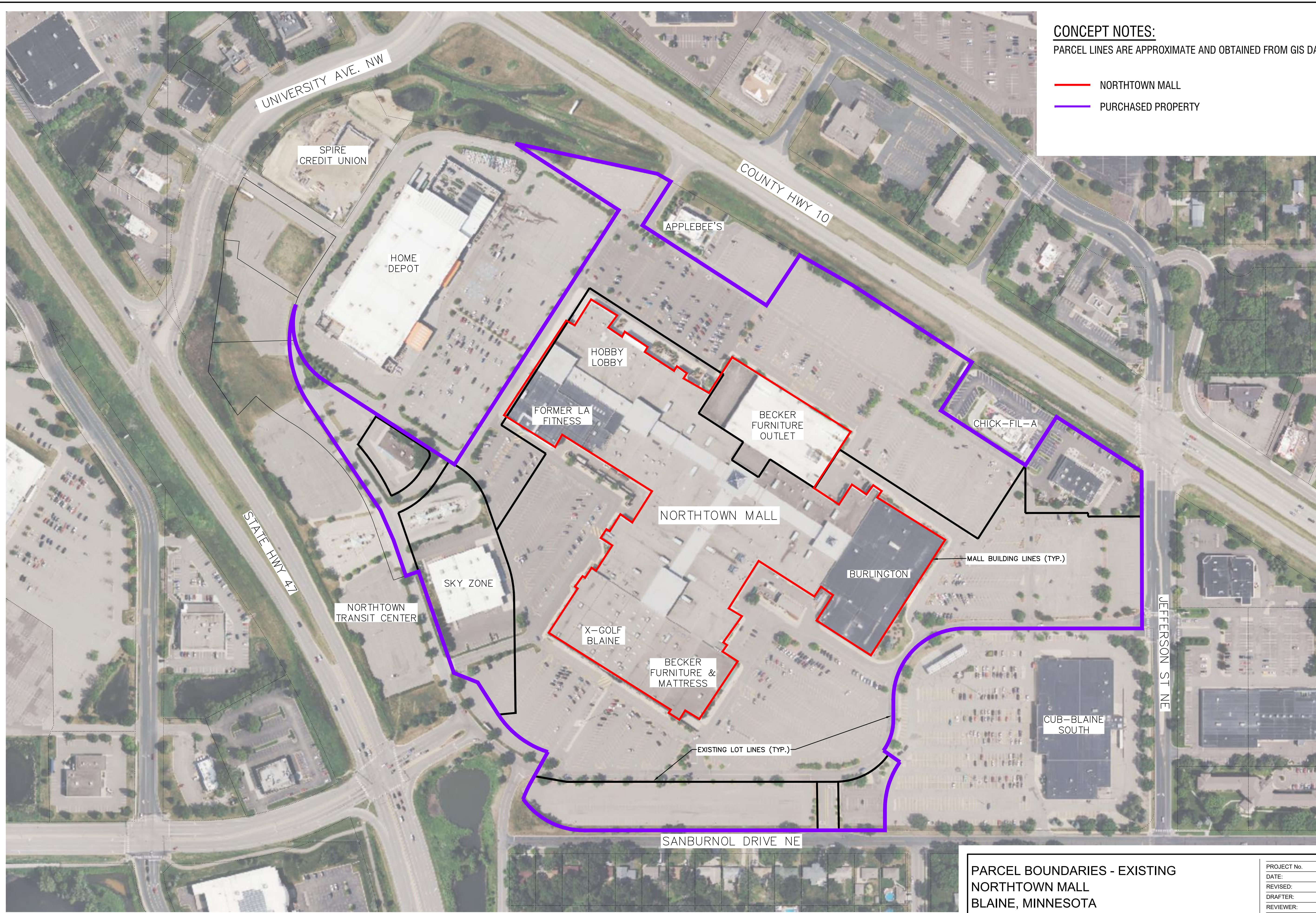
Our first step is in line with the 10 Guiding Principles outlined by the city for the Northtown Area. The plan will create investments that are needed to restore the HUB by strengthening the tenant MIX to be WELCOMING to all by proving GREEN SPACE and removing barriers to ASSETS.

We are excited to bring this concept plan to you as our first phase in revitalizing the Northtown Mall. As noted earlier this is a necessary first step as we attract businesses and build financial resources for future phases. It is understood and important that we will be in continued communication with the city as we build the future of the Northtown Area together. We are eager to hear your comments.

Felix Reznick

4<sup>th</sup> Dimension Properties, LLC

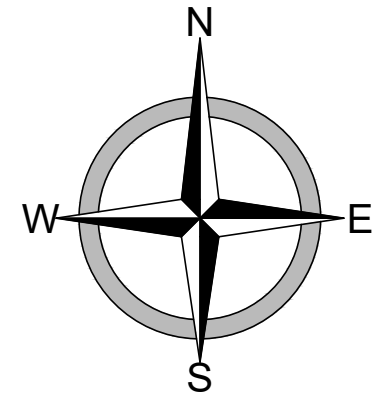
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**CONCEPT NOTES:**  
PARCEL LINES ARE APPROXIMATE AND OBTAINED FROM GIS DATA.

— NORTHTOWN MALL

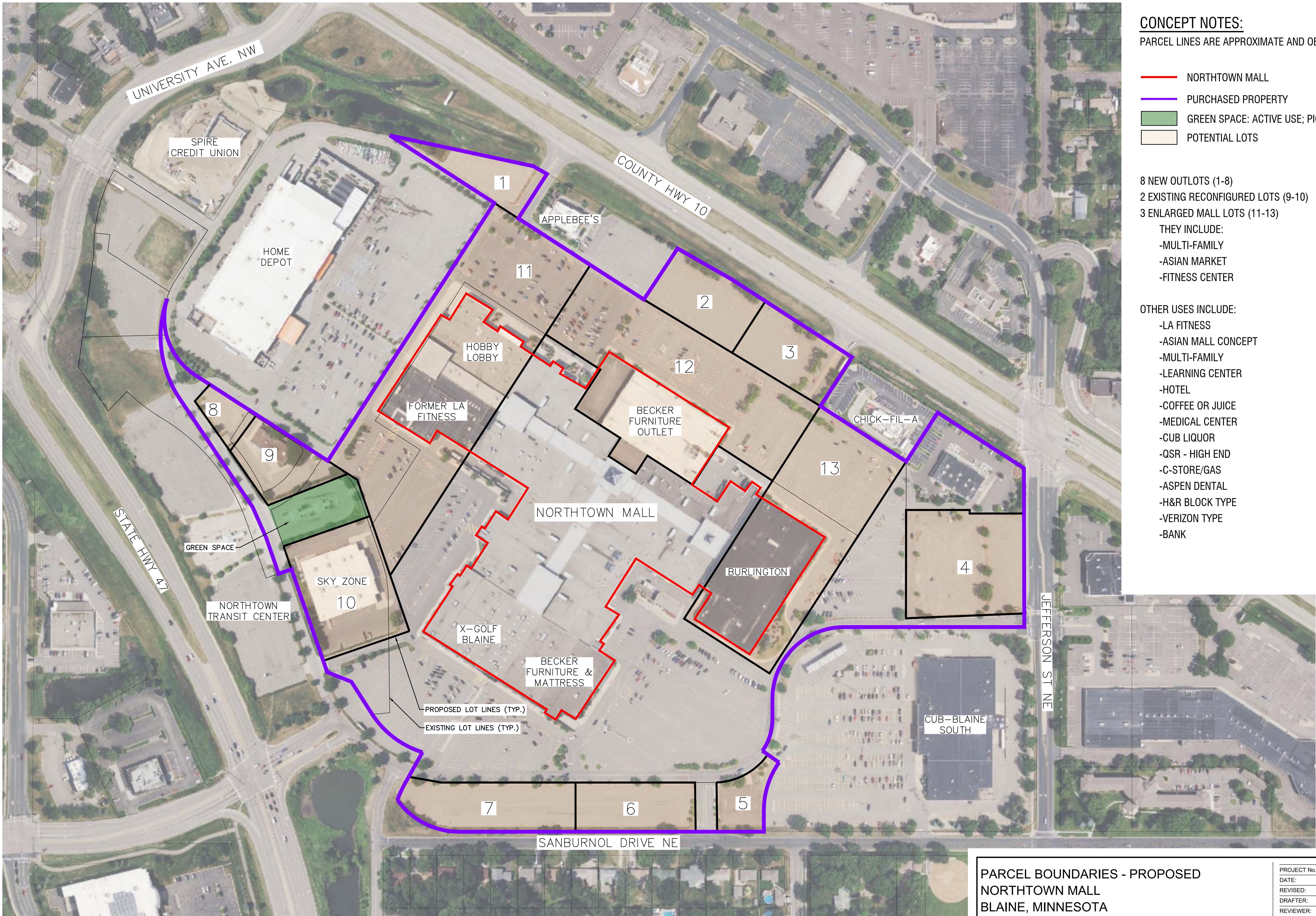
— PURCHASED PROPERTY



PARCEL BOUNDARIES - EXISTING  
NORTHTOWN MALL  
BLAINE, MINNESOTA

|             |          |
|-------------|----------|
| PROJECT No. | 23348    |
| DATE:       | 09.25.23 |
| REVISED:    |          |
| DRAFTER:    | CEF      |
| REVIEWER:   | TG       |





CONCEPT NOTES:  
PARCEL LINES ARE APPROXIMATE AND OBTAINED FROM GIS DATA.

- NORTHTOWN MALL
- PURCHASED PROPERTY
- GREEN SPACE: ACTIVE USE; PICKLEBALL
- POTENTIAL LOTS

- 8 NEW OUTLOTS (1-8)  
2 EXISTING RECONFIGURED LOTS (9-10)  
3 ENLARGED MALL LOTS (11-13)  
THEY INCLUDE:  
-MULTI-FAMILY  
-ASIAN MARKET  
-FITNESS CENTER

- OTHER USES INCLUDE:  
-LA FITNESS  
-ASIAN MALL CONCEPT  
-MULTI-FAMILY  
-LEARNING CENTER  
-HOTEL  
-COFFEE OR JUICE  
-MEDICAL CENTER  
-CUB LIQUOR  
-QSR - HIGH END  
-C-STORE/GAS  
-ASPEN DENTAL  
-H&R BLOCK TYPE  
-VERIZON TYPE  
-BANK

PARCEL BOUNDARIES - PROPOSED  
NORTHTOWN MALL  
BLAINE, MINNESOTA

|             |          |
|-------------|----------|
| PROJECT No. | 23348    |
| DATE:       | 09.25.23 |
| REVISED:    |          |
| DRAFTER:    | CEF      |
| REVIEWER:   | TG       |





# City of Blaine

## Staff Report

File Number: 2023-490

| Agenda Date     | Status        |
|-----------------|---------------|
| October 9, 2023 |               |
| In Control      | File Type     |
| City Council    | Workshop Item |

**New Business** - Jenna Trittin, Finance Analyst, Nick Fleischhacker, Public Works Director

### Agenda Item # 3.3

Utilities Enterprise Funds 2024 Budgets

### Background

Enterprise funds account for public services which the city provides to residents and commercial properties. The city operates four enterprise funds: water, sanitary sewer, garbage and recycling, and stormwater. The water, sanitary sewer, and stormwater funds will be discussed in this item.

Enterprise funds operate by charging user fees for services provided by the city. In return, the city provides clean drinking water, sewage collection and treatment, and stormwater management. These fees are used to cover the costs associated with the fund. Enterprise funds operate independently of each other. Fees collected from these services should cover the enterprise's total cost, including all operations, maintenance, capital outlay, and debt payments.

To ensure the city collects enough fees to cover each utility's costs, it is recommended and good practice to evaluate the fees charged yearly and conduct a rate study every five years. The last rate study the city contracted for was conducted in 2018, and this rate study only focused on water utility rates. In 2022, the city contracted with Baker Tilly to perform a rate study for the water, sanitary sewer, and stormwater funds. The results of the rate study were presented to Council at the August 14, 2023, workshop and Council requested staff to bring the item back for discussion at the October 9 workshop to allow for further review of budgets and capital programs.

The city has grown significantly over the past few decades and continues progressing toward full development. In-kind, these systems' infrastructure has expanded to match our current needs as a city. As the enterprise infrastructure systems age, the city must maintain and replace them accordingly. This requires shifting the focus from development to asset preservation and sustainability, which is accomplished through ongoing maintenance and replacement projects. Failure to maintain these assets increases the city's risk of asset failure or impact on the quality of service. This shift of focus will require more capital outlay expenditures and a greater focus on long-range planning in our budget process.

Past Council discussion around utility service levels indicated the following:

- Water delivered to homes is expected to meet the highest standards possible
  - Fully treated water for normal consumption periods
  - Very low rates of untreated water (10-25% max) on the highest consumption days as the city continues to grow
- Wastewater and storm drainage is to be cleared through the system with no backups, breaks, or flooding

Information on each utility and its 2024 proposed budget is included by fund below.

### **Water Utility Fund**

The city's water utility enterprise fund accounts for the operations of the city's water system. As an enterprise fund, the water fund is designed to recover the cost of providing clean, potable water to its customers through user fees.

The system serves nearly 22,000 accounts, 95 percent of which are residential. Overall, Blaine provides water to more than 96 percent of city residents. The system has a daily pumping capacity of 18.5 million gallons, with an average daily usage of 6.4 million. The city's water operation functions as a division of the city's Public Works Department with 11.75 full-time equivalent (FTE) staff budgeted in the division.

The city's water system consists of 4 water treatment plants, 20 wells, 4 water towers, and 328 miles of water pipe.

### **2024 Budget**

#### **Revenues**

Water service fees generate 92-95 percent of total operating revenue. Other revenue sources include penalties, permits, meter sales, and interest; water access charges (WAC) provide a revenue source for capital projects and improvements.

Water rates were adjusted in 2022 by splitting the third consumption tier, creating four tiers. Gradual increases were applied at each tier: 15 cents per thousand gallons on the first tier, 20 cents on the second, 25 cents on the third, and 30 cents on the fourth.

Total operating revenues budgeted for 2024 using the recommendations from the rate study are \$8.5 million. Non-operating revenues total \$1 million and include WAC charges and investment income.

The water rates presented below are the amounts billed quarterly to residential customers based on usage; commercial rates are the same as the residential rates. The recommended rate for 2024 represents a 9 percent increase over 2023. The rate study also recommends a 9 percent increase for 2025 and 2026 to build a healthy cash balance that will help to finance capital projects.

| <b>Rate Type</b> | <b>2022</b> | <b>2023</b> | <b>2024 Recommended</b> |
|------------------|-------------|-------------|-------------------------|
| Flat Fee         | 5.50        | 7.70        | 8.39                    |

|                |      |      |      |
|----------------|------|------|------|
| 0-24,000       | 1.61 | 2.25 | 2.45 |
| 24,001-75,000  | 2.03 | 2.84 | 3.10 |
| 75,001-150,000 | 2.08 | 2.91 | 3.17 |
| 150,000+       | 2.80 | 3.92 | 4.27 |
| State Test Fee | 2.43 | 2.43 | 2.43 |

## Expenses

Budgeted operating expenses are proposed to increase by \$864,568 from the 2023 budget.

- Personnel services - increasing \$155,372
  - Cost of living, other wage adjustments, workers compensation, and other benefits including those in approved bargaining unit agreements
- Supplies - increasing \$249,500
  - Treatment chemicals – increase in cost of media cleaning and anticipated 20 percent increase in chemical costs
- Contractual services - increasing \$507,546
  - Legal fees
  - Maintenance agreements - Treatment plants, SCADA system
- Administrative chargebacks (now shown as transfers out) – increasing \$114,760
  - Building maintenance internal service fund and General Fund administration

## Capital Improvement Plan

The 2024-2028 five-year plan includes \$27 million in capital improvements, with an additional \$30 million beyond 2028, which is attached in detail. The 2024 proposed capital budget includes \$6.9 million in improvements and equipment. The 2024 costs are anticipated to be financed with utility debt.

## **Sanitary Sewer Utility Fund**

The city's sewer utility enterprise fund accounts for the operations of the city's sanitary sewer system. As an enterprise fund, the sewer utility is designed to recover the cost of collecting, treating, and disposing of the wastewater of its customers through user fees.

The system serves almost 22,000 accounts, 95 percent of which are residential. The city's sewer operation functions as a division of Public Works with 6 FTE staff allocated to the division.

The city's sanitary sewer system consists of 376 miles of sanitary pipe, 32 lift stations, and other assets such as manholes and pumps. The sewer utility participates in the wastewater treatment program through Metropolitan Council Environmental Services (MCES), which means the city does not need its own wastewater treatment infrastructure.

## 2024 Budget

## Revenues

As with the Water Utility Fund, the Sewer Utility Fund receives most of its funding through fees charged to customers; 96-97 percent of total revenues are collected in fees. Total operating revenues budgeted for 2024 using the recommendations from the rate study are \$9.1 million. Non-operating revenues total \$0.2 million and include sewer access charges (SAC), special assessments, and investment income.

The sewer rates presented below are the amounts billed quarterly to residential customers; commercial rates are derived from the residential rates. The recommended rate for 2024 represents a 9 percent increase over 2023. A 9 percent increase is recommended annually for 2025-2027 to maintain a minimum cash balance and to pay for increasing MCES charges in the sewer fund.

| <b>Rate Type</b> | <b>2022</b> | <b>2023</b> | <b>2024 Recommended</b> |
|------------------|-------------|-------------|-------------------------|
| Residential      | 63.00       | 70.00       | 76.30                   |

## Expenses

Budgeted operating expenses are proposed to increase by \$993,648 from the 2023 budget.

- Personnel services - increasing \$332,201
  - Addition of a Public Service Worker
  - Cost of living, other wage adjustments, workers compensation, and other benefits including those in approved bargaining unit agreements
- Supplies – increasing \$30,900
  - Small equipment for lift stations and equipment needed for lift station maintenance
- Contractual services - increasing \$212,718
  - Funds budgeted for ongoing maintenance contracts for lift stations
- Metropolitan Council Environmental Services (MCES) charges - increasing \$417,020
  - MCES collects, treats, and disposes of wastewater across the metro area
- Administrative chargebacks (now shown as transfers out) – increasing \$127,970
  - Building maintenance internal service fund and General Fund administration

## Capital Improvement Plan

The 2024-2028 five-year plan includes \$43.6 million in capital improvements, with an additional \$1.6 million beyond 2028, which is attached in detail. The 2024 proposed capital budget includes \$4.5 million in improvements and equipment. The 2024 costs are anticipated to be financed with a combination of cash and utility debt.

## **Stormwater Utility Fund**

The city's stormwater utility enterprise fund accounts for the operations of the city's storm drainage system. The fund was created in 2006 as staff began separately accounting for storm drainage activity. Prior to that, stormwater operations were accounted for in the sanitary sewer budget. A stormwater utility fee was approved by the Council in 2007 and implemented in January 2008.

The system serves roughly 23,000 parcels throughout Blaine. The stormwater operation functions as a division of the City's Public Works Department with 7 full-time equivalent (FTE) positions.

As an enterprise fund, the utility is designed to recover the cost of maintaining the city's storm drainage system, which includes 185 miles of storm sewer pipes, 111 miles of ditches, 515 ponds, and numerous catch basins, outfalls, manholes, weirs, culverts, and swales.

## 2024 Budget

### Revenues

The Storm Sewer Utility Fund receives the bulk of its funding through fees charged to customers. Total operating revenues budgeted for 2024 using the recommendations from the rate study are \$2.4 million. Non-operating revenue is \$0.02 million for investment income.

The storm rates presented below are the amounts billed quarterly to residential customers; the base commercial rate is the same as the residential rate with a Residential Equivalency Factor (REF) applied to the rate. The REF takes into account total property area as well as the total impervious surface area of the property. The recommended rate for 2024 is a 7.5 percent increase over 2023. The rate study also recommends a 7.5 percent increase in 2025 and 2026 to maintain a positive net income for the stormwater utility.

| <b>Rate Type</b> | <b>2022</b> | <b>2023</b> | <b>2024 Recommended</b> |
|------------------|-------------|-------------|-------------------------|
| Residential      | 10.50       | 11.55       | 12.42                   |

### Expenses

Budgeted operating expenses are proposed to increase by \$459,834 from the 2023 budget.

- Personnel services - increasing \$133,147
  - Addition of a Public Service Worker
  - Cost of living, other wage adjustments, workers compensation, and other benefits including those in approved bargaining unit agreements
- Supplies – increasing \$159,700
  - Small tools and minor equipment
  - Pond maintenance program restoration supplies
- Contractual services - increasing \$186,108
  - Professional services to address pond maintenance complaints from residents
  - Street sweeping disposal fees
- Administrative chargebacks (now shown as transfers out) – increasing \$70,500
  - Building maintenance internal service fund and General Fund administration

### Capital Improvement Plan

The 2024-2028 five-year plan includes \$9 million in capital improvements, which is attached in detail. The 2024 proposed capital budget includes \$1.6 million in improvements and equipment. The 2024 costs are anticipated to be financed with a combination of cash and utility debt.

## Staff Recommendation

Staff requests Council feedback on the 2024 utility fund budgets.

If no further consideration is needed, the water, sanitary sewer, stormwater budgets, rates, and capital plans will be brought back for adoption at the December 18 City Council Meeting.

### Questions for Council

Does Council support the 2024 budgets, rates, and capital as presented for water, sewer, and stormwater?

### Attachment List

1. 2024 Water Utility Budget
2. 2024 Sewer Utility Budget
3. 2024 Stormwater Utility Budget
4. 2024-2028 Utility Equipment and Improvements
5. 2024 Utilities Enterprise Funds Presentation

# CITY OF BLAINE, MINNESOTA

## WATER UTILITY FUND - 601

### 2024 Budget

|                                                          | 2022<br>Actual      | 2023<br>Adopted     | 2024<br>Proposed*   | 2025 Estimate       | 2026 Estimate        |
|----------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| <b>OPERATING REVENUES</b>                                |                     |                     |                     |                     |                      |
| Utility Charges                                          | \$ 6,214,430        | \$ 7,964,196        | \$ 8,522,393        | \$ 9,765,144        | \$ 10,758,356        |
| <b>TOTAL REVENUES</b>                                    | <b>\$ 6,214,430</b> | <b>\$ 7,964,196</b> | <b>\$ 8,522,393</b> | <b>\$ 9,765,144</b> | <b>\$ 10,758,356</b> |
| <b>OPERATING EXPENDITURES</b>                            |                     |                     |                     |                     |                      |
| Operating                                                |                     |                     |                     |                     |                      |
| Personnel Services                                       | 1,190,440           | 1,351,402           | 1,506,774           | 1,769,711           | 1,867,045            |
| Supplies                                                 | 672,498             | 959,000             | 1,208,500           | 1,295,229           | 1,387,970            |
| Contractual Services                                     | 1,085,548           | 1,475,930           | 1,983,476           | 2,134,579           | 2,297,891            |
| Other Charges                                            | 20,624              | 20,600              | 25,250              | 26,349              | 27,492               |
| Depreciation                                             | 1,589,781           | 1,750,000           | 1,697,500           | 1,723,242           | 1,820,844            |
| <b>TOTAL EXPENDITURES</b>                                | <b>\$ 4,558,892</b> | <b>\$ 5,556,932</b> | <b>\$ 6,421,500</b> | <b>\$ 6,949,110</b> | <b>\$ 7,401,242</b>  |
| <b>Operating Income</b>                                  | <b>\$ 1,655,539</b> | <b>\$ 2,407,264</b> | <b>\$ 2,100,893</b> | <b>\$ 2,816,034</b> | <b>\$ 3,357,113</b>  |
| <b>NON-OPERATING REVENUES (EXPENDITURES)</b>             |                     |                     |                     |                     |                      |
| Investment Income                                        | (158,552)           | 180,000             | 45,317              | 70,985              | 95,126               |
| WAC Charges                                              | 901,941             | 850,000             | 936,500             | 936,500             | 936,500              |
| Debt Interest Expense                                    | (1,234,706)         | (1,191,000)         | (1,301,029)         | (1,501,969)         | (1,724,445)          |
| Other Revenues                                           | 60,968              | 15,000              | -                   | -                   | -                    |
| <b>TOTAL NON-OPERATING</b>                               | <b>\$ (430,350)</b> | <b>\$ (146,000)</b> | <b>\$ (319,212)</b> | <b>\$ (494,484)</b> | <b>\$ (692,818)</b>  |
| <b>INCOME BEFORE TRANSFERS AND CAPITAL CONTRIBUTIONS</b> | <b>\$ 1,225,189</b> | <b>\$ 2,261,264</b> | <b>\$ 1,781,681</b> | <b>\$ 2,321,550</b> | <b>\$ 2,664,295</b>  |
| Transfers In                                             | -                   | -                   | -                   | -                   | -                    |
| Transfers Out (Admin and Facilities Charges)             | (963,400)           | (1,008,650)         | (1,123,410)         | (1,157,112)         | (1,191,826)          |
| Capital Contributions                                    | 3,834,080           | -                   | -                   | -                   | -                    |
| Sale of Assets                                           | 3,458               | -                   | -                   | -                   | -                    |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ 4,099,327</b> | <b>\$ 1,252,614</b> | <b>\$ 658,271</b>   | <b>\$ 1,164,438</b> | <b>\$ 1,472,469</b>  |
| <b>NET CHANGE IN CASH</b>                                |                     |                     |                     |                     |                      |
| Beginning Cash                                           | 3,776,019           | 761,436             | 2,574,050           | 3,549,246           | 4,756,322            |
| Change in Net Position                                   | 4,099,327           | 1,252,614           | 658,271             | 1,164,438           | 1,472,469            |
| Add Depreciation                                         | 1,589,781           | 1,750,000           | 1,697,500           | 1,723,242           | 1,820,844            |
| Remove capital contributions                             | (3,834,080)         | -                   | -                   | -                   | -                    |
| Remove capital outlay                                    | (4,879,018)         | (4,556,500)         | (6,867,000)         | (7,620,000)         | (5,955,000)          |
| Add debt proceeds**                                      | 700,000             | 3,292,707           | 6,867,000           | 7,620,000           | 5,835,000            |
| Remove debt principal paid**                             | (1,145,000)         | (1,190,000)         | (1,380,575)         | (1,680,604)         | (2,020,321)          |
| Other Cash Revenues (Expenses)**                         | 454,406             | 1,263,793           | -                   | -                   | -                    |
| <b>Ending Cash</b>                                       | <b>\$ 761,436</b>   | <b>\$ 2,574,050</b> | <b>\$ 3,549,246</b> | <b>\$ 4,756,322</b> | <b>\$ 5,909,314</b>  |
| <b>Minimum Cash Requirements</b>                         |                     |                     |                     |                     |                      |
| For Operations (3.6 months)                              | 1,367,667           | 1,667,079           | 1,926,450           | 2,084,733           | 2,220,373            |
| For Debt Service                                         | 2,381,000           | 2,681,604           | 3,182,573           | 3,744,765           | 4,167,240            |
| Capital Reserve                                          | -                   | -                   | -                   | -                   | 250,000              |
| <b>Minimum Cash</b>                                      | <b>\$ 3,748,667</b> | <b>\$ 4,348,683</b> | <b>\$ 5,109,023</b> | <b>\$ 5,829,499</b> | <b>\$ 6,637,613</b>  |
| <b>Amount Over (Under) Minimum</b>                       | <b>(2,987,232)</b>  | <b>(1,774,633)</b>  | <b>(1,559,776)</b>  | <b>(1,073,177)</b>  | <b>(728,298)</b>     |

\* The 2024 proposed budget revenues are shown using the recommendations from the rate study

\*\* 2023 debt proceeds will be reduced by \$1.3 million in ARPA funds applied towards 2023 capital projects

# CITY OF BLAINE, MINNESOTA

## SEWER UTILITY FUND - 602

### 2024 Budget

|                                                          | 2022<br>Actual      | 2023<br>Adopted     | 2024<br>Proposed*   | 2025<br>Estimate     | 2026<br>Estimate     |
|----------------------------------------------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| <b>OPERATING REVENUES</b>                                |                     |                     |                     |                      |                      |
| Utility Charges                                          | \$ 7,527,176        | \$ 8,229,364        | \$ 9,089,484        | \$ 10,037,768        | \$ 11,083,118        |
| <b>TOTAL REVENUES</b>                                    | <b>\$ 7,527,176</b> | <b>\$ 8,229,364</b> | <b>\$ 9,089,484</b> | <b>\$ 10,037,768</b> | <b>\$ 11,083,118</b> |
| <b>OPERATING EXPENDITURES</b>                            |                     |                     |                     |                      |                      |
| Operating                                                |                     |                     |                     |                      |                      |
| Personnel Services                                       | 569,387             | 517,380             | 849,581             | 902,909              | 952,569              |
| Supplies                                                 | 37,600              | 43,600              | 74,500              | 79,273               | 84,339               |
| Contractual Services                                     | 357,145             | 421,630             | 634,358             | 672,032              | 711,944              |
| MCES Charges                                             | 4,370,320           | 5,062,260           | 5,479,280           | 6,027,208            | 6,629,929            |
| Other Charges                                            | 4,115               | 6,800               | 7,600               | 7,931                | 8,275                |
| Depreciation                                             | 1,410,000           | 1,410,000           | 1,410,000           | 1,426,100            | 1,504,383            |
| Miscellaneous                                            | 200                 | -                   | 4,500               | 4,696                | 4,900                |
| <b>TOTAL EXPENDITURES</b>                                | <b>\$ 6,748,767</b> | <b>\$ 7,461,670</b> | <b>\$ 8,459,819</b> | <b>\$ 9,120,149</b>  | <b>\$ 9,896,338</b>  |
| <b>Operating Income</b>                                  | <b>\$ 778,409</b>   | <b>\$ 767,694</b>   | <b>\$ 629,665</b>   | <b>\$ 917,619</b>    | <b>\$ 1,186,780</b>  |
| <b>NON-OPERATING REVENUES (EXPENDITURES)</b>             |                     |                     |                     |                      |                      |
| Investment Income                                        | (146,786)           | 109,500             | 101,924             | 110,930              | 114,864              |
| SAC Charges                                              | 51,406              | 45,000              | 49,232              | 49,232               | 49,232               |
| Debt Interest Expense                                    | -                   | (46,276)            | (302,525)           | (463,996)            | (1,070,693)          |
| Special Assessments                                      | 85,895              | 50,000              | 51,426              | 52,883               | 54,373               |
| Other Revenues                                           | 1,000               | -                   | -                   | -                    | -                    |
| <b>TOTAL NON-OPERATING</b>                               | <b>\$ (8,486)</b>   | <b>\$ 158,224</b>   | <b>\$ (99,943)</b>  | <b>\$ (250,950)</b>  | <b>\$ (852,223)</b>  |
| <b>INCOME BEFORE TRANSFERS AND CAPITAL CONTRIBUTIONS</b> | <b>\$ 769,923</b>   | <b>\$ 925,918</b>   | <b>\$ 529,722</b>   | <b>\$ 666,669</b>    | <b>\$ 334,556</b>    |
| Transfers In                                             | -                   | -                   | -                   | -                    | -                    |
| Transfers Out (Admin and Facilities Charges)             | (892,710)           | (935,840)           | (1,037,310)         | (1,068,429)          | (1,100,482)          |
| Capital Contributions                                    | 2,836,223           | -                   | -                   | -                    | -                    |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ 2,713,436</b> | <b>\$ (9,922)</b>   | <b>\$ (507,588)</b> | <b>\$ (401,760)</b>  | <b>\$ (765,926)</b>  |
| <b>NET CHANGE IN CASH</b>                                |                     |                     |                     |                      |                      |
| Beginning Cash                                           | 3,167,778           | 3,696,141           | 5,096,219           | 5,546,522            | 5,743,210            |
| Change in Net Position                                   | 2,713,436           | (9,922)             | (507,588)           | (401,760)            | (765,926)            |
| Add Depreciation                                         | 1,410,000           | 1,410,000           | 1,410,000           | 1,426,100            | 1,504,383            |
| Remove capital contributions                             | (2,836,223)         | -                   | -                   | -                    | -                    |
| Remove capital outlay                                    | (1,594,000)         | (8,810,000)         | (4,512,000)         | (16,015,700)         | (6,344,000)          |
| Add debt proceeds**                                      | 1,550,000           | 5,810,000           | 4,310,000           | 15,605,700           | 5,479,000            |
| Remove debt principal paid                               | -                   | -                   | (250,110)           | (417,652)            | (960,625)            |
| Other Cash Revenues (Expenses)**                         | (714,850)           | 3,000,000           | -                   | -                    | -                    |
| <b>Ending Cash</b>                                       | <b>\$ 3,696,141</b> | <b>\$ 5,096,219</b> | <b>\$ 5,546,522</b> | <b>\$ 5,743,210</b>  | <b>\$ 4,656,042</b>  |
| <b>Minimum Cash Requirements</b>                         |                     |                     |                     |                      |                      |
| For Operations (3.6 months)                              | 2,024,630           | 2,238,501           | 2,537,946           | 2,736,045            | 2,968,901            |
| For Debt Service                                         | 46,276              | 552,635             | 881,647             | 2,031,317            | 2,430,721            |
| Capital Reserve                                          | -                   | -                   | -                   | 250,000              | 500,000              |
| <b>Minimum Cash</b>                                      | <b>\$ 2,070,906</b> | <b>\$ 2,791,136</b> | <b>\$ 3,419,593</b> | <b>\$ 5,017,362</b>  | <b>\$ 5,899,623</b>  |
| <b>Amount Over (Under) Minimum</b>                       | <b>1,625,235</b>    | <b>2,305,083</b>    | <b>2,126,929</b>    | <b>725,848</b>       | <b>(1,243,580)</b>   |

\* The 2024 proposed budget revenues are shown using the recommendations from the rate study

\*\* 2023 debt proceeds will be reduced by \$3 million in ARPA funds applied towards 2023 capital projects

# CITY OF BLAINE, MINNESOTA

## STORMWATER UTILITY FUND - 604

### 2024 Budget

|                                                          | 2022<br>Actual      | 2023<br>Adopted     | 2024<br>Proposed*   | 2025<br>Estimate    | 2026<br>Estimate    |
|----------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>OPERATING REVENUES</b>                                |                     |                     |                     |                     |                     |
| Utility Charges                                          | \$ 2,019,482        | \$ 2,238,700        | \$ 2,438,658        | \$ 2,656,016        | \$ 2,879,972        |
| <b>TOTAL REVENUES</b>                                    | <b>\$ 2,019,482</b> | <b>\$ 2,238,700</b> | <b>\$ 2,438,658</b> | <b>\$ 2,656,016</b> | <b>\$ 2,879,972</b> |
| <b>OPERATING EXPENDITURES</b>                            |                     |                     |                     |                     |                     |
| Operating                                                |                     |                     |                     |                     |                     |
| Personnel Services                                       | 729,334             | 869,700             | 1,002,847           | 1,067,340           | 1,251,160           |
| Supplies                                                 | 80,107              | 98,500              | 258,200             | 269,442             | 281,126             |
| Contractual Services                                     | 16,933              | 205,950             | 392,058             | 294,722             | 309,323             |
| Other Charges                                            | 87,157              | 20,620              | 14,500              | 15,572              | 16,721              |
| Depreciation                                             | 601,812             | 620,000             | 620,000             | 601,400             | 583,358             |
| Miscellaneous                                            | 12,739              | 19,000              | 5,999               | 6,260               | 6,532               |
| <b>TOTAL EXPENDITURES</b>                                | <b>\$ 1,528,082</b> | <b>\$ 1,833,770</b> | <b>\$ 2,293,604</b> | <b>\$ 2,254,736</b> | <b>\$ 2,448,219</b> |
| <b>Operating Income</b>                                  | <b>\$ 491,400</b>   | <b>\$ 404,930</b>   | <b>\$ 145,054</b>   | <b>\$ 401,280</b>   | <b>\$ 431,753</b>   |
| <b>NON-OPERATING REVENUES (EXPENDITURES)</b>             |                     |                     |                     |                     |                     |
| Investment Income                                        | (79,938)            | 20,300              | 20,982              | 21,683              | 22,403              |
| Debt Interest Expense                                    | -                   | (47,247)            | (143,300)           | (179,239)           | (209,709)           |
| <b>TOTAL NON-OPERATING</b>                               | <b>\$ (79,938)</b>  | <b>\$ (26,947)</b>  | <b>\$ (122,318)</b> | <b>\$ (157,556)</b> | <b>\$ (187,306)</b> |
| <b>INCOME BEFORE TRANSFERS AND CAPITAL CONTRIBUTIONS</b> | <b>\$ 411,462</b>   | <b>\$ 377,983</b>   | <b>\$ 22,735</b>    | <b>\$ 243,724</b>   | <b>\$ 244,447</b>   |
| Transfers In                                             | -                   | -                   | -                   | -                   | -                   |
| Transfers Out (Admin and Facilities Charges)             | (403,700)           | (433,330)           | (503,830)           | (518,945)           | (534,513)           |
| Capital Contributions                                    | 2,281,127           | -                   | -                   | -                   | -                   |
| Sale of Assets                                           | 7,745               | -                   | -                   | -                   | -                   |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ 2,296,634</b> | <b>\$ (55,347)</b>  | <b>\$ (481,095)</b> | <b>\$ (275,221)</b> | <b>\$ (290,066)</b> |
| <b>NET CHANGE IN CASH</b>                                |                     |                     |                     |                     |                     |
| Beginning Cash                                           | 2,020,791           | 2,794,287           | 3,358,940           | 2,780,067           | 2,188,630           |
| Change in Net Position                                   | 2,296,634           | (55,347)            | (481,095)           | (275,221)           | (290,066)           |
| Add Depreciation                                         | 601,812             | 620,000             | 620,000             | 601,400             | 583,358             |
| Remove capital contributions                             | (2,281,127)         | -                   | -                   | -                   | -                   |
| Remove capital outlay                                    | (1,460,000)         | (1,795,000)         | (1,637,500)         | (1,700,000)         | (2,150,000)         |
| Add debt proceeds                                        | 1,460,000           | 1,795,000           | 1,040,000           | 950,000             | 1,650,000           |
| Remove debt principal paid                               | -                   | -                   | (120,279)           | (167,615)           | (208,423)           |
| Other Cash Revenues (Expenses)                           | 156,177             | -                   | -                   | -                   | -                   |
| <b>Ending Cash</b>                                       | <b>\$ 2,794,287</b> | <b>\$ 3,358,940</b> | <b>\$ 2,780,067</b> | <b>\$ 2,188,630</b> | <b>\$ 1,773,499</b> |
| <b>Minimum Cash Requirements</b>                         |                     |                     |                     |                     |                     |
| For Operations (3.6 months)                              | 458,425             | 550,131             | 688,081             | 676,421             | 734,466             |
| For Debt Service                                         | 47,247              | 263,579             | 346,854             | 418,132             | 540,667             |
| Capital Reserve                                          | -                   | -                   | -                   | -                   | -                   |
| <b>Minimum Cash</b>                                      | <b>\$ 505,672</b>   | <b>\$ 813,710</b>   | <b>\$ 1,034,935</b> | <b>\$ 1,094,553</b> | <b>\$ 1,275,132</b> |
| <b>Amount Over (Under) Minimum</b>                       | <b>2,288,616</b>    | <b>2,545,230</b>    | <b>1,745,131</b>    | <b>1,094,078</b>    | <b>498,367</b>      |

\* The 2024 proposed budget revenues are shown using the recommendations from the rate study

## Utilities Capital Equipment and Improvements 2024-2028

| Capital Category                                                                     | 2024 Budget      | 2025              | 2026             | 2027             | 2028             | Beyond 2028 | Category Total    |
|--------------------------------------------------------------------------------------|------------------|-------------------|------------------|------------------|------------------|-------------|-------------------|
| <b>Sewer</b>                                                                         |                  |                   |                  |                  |                  |             |                   |
| Equipment                                                                            |                  |                   |                  |                  |                  |             |                   |
| SWR23EQ01 - 2023 Sewer - Jetter                                                      | -                | -                 | -                | -                | -                | -           | -                 |
| SWR23EQ02 - 2023 Sewer - F-350 w Plow w/Liftgate                                     | -                | -                 | -                | -                | -                | -           | -                 |
| SWR24EQ01 - Sewer - Portable Generator                                               | 100,000          | -                 | -                | -                | -                | -           | 100,000           |
| SWR24EQ02 - Sewer - F350                                                             | 125,000          | -                 | -                | -                | -                | -           | 125,000           |
| SWR24EQ03 - Sewer - Utility Line Tracer/Locator                                      | 17,000           | -                 | -                | -                | -                | -           | 17,000            |
| SWR24EQ04 - Sewer - Zero Turn Mower                                                  | 45,000           | -                 | -                | -                | -                | -           | 45,000            |
| <b>Equipment Total</b>                                                               | <b>287,000</b>   | <b>-</b>          | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>    | <b>287,000</b>    |
| Sewer Lift Stations                                                                  |                  |                   |                  |                  |                  |             |                   |
| SWR230100 - Lift Station # 28 Pump Replacement                                       | 75,000           | -                 | -                | -                | -                | -           | 75,000            |
| SWR230200 - Lift Station # 29 Rehab                                                  | -                | -                 | -                | -                | 480,000          | -           | 480,000           |
| SWR230300 - Lift Station # 7 Rehab                                                   | -                | -                 | -                | -                | 480,000          | -           | 480,000           |
| SWR230400 - Lift Station # 8 Forcemain Rehab                                         | -                | -                 | 550,000          | -                | -                | -           | 550,000           |
| SWR230500 - Lift Station # 8 Wet well Rehab                                          | -                | -                 | -                | -                | -                | -           | -                 |
| SWR230600 - Lift Station #12 Rehab                                                   | 125,000          | -                 | 1,800,000        | -                | -                | -           | 1,925,000         |
| SWR230700 - Lift Station #13 Rehab                                                   | -                | -                 | -                | -                | -                | -           | -                 |
| SWR230800 - Lift Station #14 Rehab & Upgrades                                        | -                | -                 | -                | -                | -                | -           | -                 |
| SWR230900 - Lift Station #16 Rehab                                                   | 100,000          | 1,000,000         | -                | -                | -                | -           | 1,100,000         |
| SWR231000 - Lift Station #2 Lid and hatch replacement                                | -                | -                 | -                | -                | -                | -           | -                 |
| SWR231100 - Lift Station #2 Wet Well Rehab                                           | -                | -                 | -                | -                | 250,000          | -           | 250,000           |
| SWR231200 - Lift Station #22 (wet well rehabilitation)                               | -                | -                 | -                | -                | -                | -           | -                 |
| SWR231300 - Lift Station #23(wet well rehabilitation, pumps)                         | -                | -                 | -                | -                | -                | -           | -                 |
| SWR231400 - Lift Station #24 (wet well rehabilitation, pumps, controls building)     | 190,000          | -                 | -                | -                | -                | -           | 190,000           |
| SWR231500 - Lift Station #25 Rehab                                                   | 1,400,000        | -                 | -                | -                | -                | -           | 1,400,000         |
| SWR231600 - Lift Station #25 Redundant Force Main / sewer gravity line under Hwy 35W | -                | -                 | -                | -                | -                | -           | -                 |
| SWR231700 - Lift Station #26 and #27 (airport south) (wet well rehabilitation)       | -                | -                 | -                | -                | -                | -           | -                 |
| SWR231800 - Lift Station #3                                                          | -                | 100,000           | -                | 1,000,000        | -                | -           | 1,100,000         |
| SWR231900 - Lift Station #4 Rehab                                                    | 1,120,000        | 8,500,000         | -                | -                | -                | -           | 9,620,000         |
| SWR232000 - Lift Station #9 (wet well rehabilitation, pumps, controls building)      | -                | -                 | -                | -                | 480,000          | -           | 480,000           |
| SWR240100 - LS #25 Forcemain Rehab                                                   | -                | 50,000            | 1,500,000        | -                | -                | -           | 1,550,000         |
| SWR241201 - Lift Station #2 Rehab                                                    | -                | -                 | -                | -                | 200,000          | -           | 200,000           |
| SWR241202 - Lift Station #2 Forcemain lining                                         | -                | -                 | -                | -                | 720,000          | -           | 720,000           |
| SWR241400 - Lift Station #21- Pumps and Electronics                                  | -                | -                 | -                | -                | 150,000          | -           | 150,000           |
| SWR241500 - Lift Station #21 Generator replacement                                   | -                | -                 | -                | -                | 150,000          | -           | 150,000           |
| SWR241700 - Lift Station #6 wet well rehab                                           | -                | -                 | -                | -                | -                | -           | -                 |
| SWR241800 - Lift Station #10 Pumps and Controls                                      | -                | -                 | -                | -                | -                | -           | -                 |
| SWR241900 - SCADA Upgrades                                                           | -                | 350,000           | -                | -                | -                | -           | 350,000           |
| SWR242100 - LS #9 New Pumps                                                          | -                | 70,000            | -                | -                | -                | -           | 70,000            |
| <b>Sewer Lift Stations Total</b>                                                     | <b>3,010,000</b> | <b>10,070,000</b> | <b>3,850,000</b> | <b>1,000,000</b> | <b>2,910,000</b> | <b>-</b>    | <b>20,840,000</b> |
| Sewer Lines                                                                          |                  |                   |                  |                  |                  |             |                   |
| SWR232100 - Sewer Line Reconstruction ( Arnold Palmer Dr under Radisson Rd)          | -                | -                 | -                | 50,000           | 250,000          | -           | 300,000           |
| SWR232800 - Sewer Trunk Oversizing Zest Treatment Plant 4 to 128th                   | 250,000          | 350,000           | 350,000          | -                | -                | -           | 950,000           |
| SWR240201 - Lift Station #25 Gravity Line - Lining                                   | -                | -                 | -                | 1,320,000        | -                | -           | 1,320,000         |
| SWR240301 - Lining Sewer Trunk Line 304 - Harley-Polk-Reservoir                      | -                | 3,002,700         | -                | -                | -                | -           | 3,002,700         |
| SWR240401 - Lining of Sewer Trunk Line 307 - Oak Park Blvd                           | -                | -                 | -                | -                | 1,917,000        | -           | 1,917,000         |
| SWR240501 - Lining Sewer Trunk Line 303 - Southside of Hwy 10                        | -                | -                 | -                | 1,587,700        | -                | -           | 1,587,700         |
| SWR240601 - Lining Sewer Trunk Line 306 - Territorial Park thru Pleasure Creek       | -                | -                 | -                | -                | 1,854,300        | -           | 1,854,300         |
| SWR240701 - Lining of Sewer Trunk Line 300 - 35W Service Drive                       | -                | 1,053,000         | -                | -                | -                | -           | 1,053,000         |
| SWR240801 - Lining Sewer Trunk Line 301 - Radisson woods thru Sancturay Dr           | -                | -                 | 879,000          | -                | -                | -           | 879,000           |
| SWR240901 - Lining Sewer Trunk Line 302 - Lever St, Fire Station#4                   | -                | -                 | -                | -                | 617,400          | -           | 617,400           |
| SWR241001 - Lining of Sewer Trunk Line 305 - (LS#3 to territorial)                   | -                | -                 | -                | -                | 1,139,400        | -           | 1,139,400         |
| SWR241002 - Sewer Trunk Line 305 - Manhole Lining (LS#3 to territorial)              | -                | -                 | -                | -                | 110,000          | -           | 110,000           |
| SWR241300 - Lift Station #6 Forcemain lining                                         | -                | -                 | -                | -                | 840,000          | -           | 840,000           |
| SWR241600 - LS #22 Forcemain lining                                                  | -                | -                 | -                | 360,000          | -                | -           | 360,000           |
| SWR242001 - Lining of Sewer Trunk 15" RCP - (Westwood Elementary)                    | -                | -                 | -                | -                | -                | -           | -                 |

## Utilities Capital Equipment and Improvements 2024-2028

| Capital Category                                                                             | 2024 Budget      | 2025              | 2026             | 2027             | 2028              | Beyond 2028 | Category Total    |
|----------------------------------------------------------------------------------------------|------------------|-------------------|------------------|------------------|-------------------|-------------|-------------------|
| SWR242002 - Sewer Trunk 15" RCP Lining of Manholes - (Westwood Elementary)                   | -                | -                 | -                | -                | -                 | -           | -                 |
| SWR990200 - Sewer - HWY 65 - relocation of assets, trunk lines, lift stations etc            | 400,000          | 400,000           | 400,000          | 400,000          | 400,000           | -           | 2,000,000         |
| SWR990400 - Sewer Trunk Line Cleaning (bucketing - a cleaning process for sewer trunk lines) | 200,000          | 200,000           | 200,000          | 200,000          | 200,000           | -           | 1,000,000         |
| <b>Sewer Lines Total</b>                                                                     | <b>850,000</b>   | <b>5,005,700</b>  | <b>1,829,000</b> | <b>3,917,700</b> | <b>7,328,100</b>  | <b>-</b>    | <b>18,930,500</b> |
| <b>Sewer Manholes</b>                                                                        |                  |                   |                  |                  |                   |             |                   |
| SWR232200 - Sewer Man hole lining - LS #12 to 85th Ave - qty 14                              | -                | -                 | -                | -                | -                 | -           | -                 |
| SWR232300 - Sewer Manhole lining - 93rd and service drive to Lift Station #12                | -                | -                 | -                | -                | -                 | -           | -                 |
| SWR232400 - Sewer manhole structure rehabilitation (111th ave and 4st)                       | -                | -                 | -                | 85,000           | -                 | -           | 85,000            |
| SWR232500 - Sewer Manhole Rehab (89th Ave and 87th Ln) in PMP area 2024                      | 100,000          | -                 | -                | -                | -                 | -           | 100,000           |
| SWR232600 - Sewer manhole structure rehabilitation (97th Ct)                                 | -                | -                 | 60,000           | -                | -                 | -           | 60,000            |
| SWR232700 - Sewer manhole structure rehabilitation (Jefferson and 109th)                     | -                | 25,000            | 100,000          | -                | -                 | -           | 125,000           |
| SWR240202 - Lift Station #25 Gravity Line - Manhole Lining                                   | -                | -                 | -                | 180,000          | -                 | -           | 180,000           |
| SWR240302 - Sewer Trunk Line 304 - Manhole lining                                            | -                | 510,000           | -                | -                | -                 | -           | 510,000           |
| SWR240402 - Sewer Trunk Line 307 - Manhole lining                                            | -                | -                 | -                | -                | 290,000           | -           | 290,000           |
| SWR240502 - Sewer Trunk Line 303 - Manhole Lining                                            | -                | -                 | -                | 220,000          | -                 | -           | 220,000           |
| SWR240602 - Sewer Trunk Line 306 - Manhole Lining                                            | -                | -                 | -                | -                | 120,000           | -           | 120,000           |
| SWR240702 - Sewer Trunk Line 300 Manhole Lining                                              | -                | 140,000           | -                | -                | -                 | -           | 140,000           |
| SWR240802 - Sewer Trunk Line 301 Manhole lining                                              | -                | -                 | 240,000          | -                | -                 | -           | 240,000           |
| SWR240902 - Sewer Trunk Line 302 - Manhole Lining - Lever St, Fire Station#4                 | -                | -                 | -                | -                | 90,000            | -           | 90,000            |
| SWR241100 - Sewer Manhole Rehab (West of Quincy on 109th)                                    | -                | -                 | -                | 60,000           | -                 | -           | 60,000            |
| SWR990100 - Lining Project for Lift Station Force main discharge manholes                    | 40,000           | 40,000            | 40,000           | 40,000           | 40,000            | -           | 200,000           |
| SWR990300 - Sewer Costs associated with PMP projects                                         | 225,000          | 225,000           | 225,000          | 225,000          | 225,000           | -           | 1,125,000         |
| <b>Sewer Manholes Total</b>                                                                  | <b>365,000</b>   | <b>940,000</b>    | <b>665,000</b>   | <b>810,000</b>   | <b>765,000</b>    | <b>-</b>    | <b>3,545,000</b>  |
| <b>Sewer Total</b>                                                                           | <b>4,512,000</b> | <b>16,015,700</b> | <b>6,344,000</b> | <b>5,727,700</b> | <b>11,003,100</b> | <b>-</b>    | <b>43,602,500</b> |

## Utilities Capital Equipment and Improvements 2024-2028

| Capital Category                                                             | 2024 Budget    | 2025           | 2026           | 2027           | 2028           | Beyond 2028 | Category Total   |
|------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|-------------|------------------|
| <b>Storm</b>                                                                 |                |                |                |                |                |             |                  |
| <b>Culverts</b>                                                              |                |                |                |                |                |             |                  |
| STM231700 - Culvert Replacement - Happy Acres 7th Street                     | -              | -              | -              | 400,000        | -              | -           | 400,000          |
| STM240004 - Ditch Improvement - Lexington Avenue between Ball and North Road | -              | -              | -              | -              | 60,000         | -           | 60,000           |
| STM240009 - Culvert Replacement - Ditch 41 at Public Works                   | -              | 100,000        | -              | -              | -              | -           | 100,000          |
| <b>Culverts Total</b>                                                        | -              | <b>100,000</b> | -              | <b>400,000</b> | <b>60,000</b>  | -           | <b>560,000</b>   |
| <b>Equipment</b>                                                             |                |                |                |                |                |             |                  |
| STM23EQ01 - 2023 Storm - Vac-con Combo                                       | -              | -              | -              | -              | -              | -           | -                |
| STM23EQ02 - 2023 Storm - F-550 with dump box and plow                        | -              | -              | -              | -              | -              | -           | -                |
| STM23EQ03 - 2023 Storm - Tracked Mini-Excavator                              | -              | -              | -              | -              | -              | -           | -                |
| STM23EQ04 - 2023 Storm - Stacking Conveyor                                   | -              | -              | -              | -              | -              | -           | -                |
| STM23EQ99 - Future Year Equipment Outlay                                     | 150,000        | 150,000        | 150,000        | 150,000        | 150,000        | -           | 750,000          |
| STM24EQ01 - Roll-off Leaf Box                                                | 15,000         | -              | -              | -              | -              | -           | 15,000           |
| STM24EQ02 - Hook Truck                                                       | 225,000        | -              | -              | -              | -              | -           | 225,000          |
| STM24EQ03 - Heavy Duty Brush Mower - Skid Steer Attachment                   | 19,500         | -              | -              | -              | -              | -           | 19,500           |
| STM24EQ04 - Tymco Street Sweeper                                             | -              | -              | 450,000        | -              | -              | -           | 450,000          |
| STM24EQ05 - Tree Shear - Skid Steer Attachment                               | 20,000         | -              | -              | -              | -              | -           | 20,000           |
| STM24EQ06 - Prairie Grass Seeder/Grain Drill - Skid Steer Attachment         | 13,000         | -              | -              | -              | -              | -           | 13,000           |
| STM24EQ07 - Sherp ATV                                                        | -              | -              | -              | -              | -              | -           | -                |
| STM24EQ08 - Grapple bucket                                                   | 12,000         | -              | -              | -              | -              | -           | 12,000           |
| STM24EQ09 - Skid trailer                                                     | 18,000         | -              | -              | -              | -              | -           | 18,000           |
| STM24EQ10 - F350 w/plow                                                      | 125,000        | -              | -              | -              | -              | -           | 125,000          |
| STM24EQ11 - F550                                                             | 125,000        | -              | -              | -              | -              | -           | 125,000          |
| <b>Equipment Total</b>                                                       | <b>722,500</b> | <b>150,000</b> | <b>600,000</b> | <b>150,000</b> | <b>150,000</b> | -           | <b>1,772,500</b> |
| <b>Infiltration Basins</b>                                                   |                |                |                |                |                |             |                  |
| STM230400 - Infiltration Basin - Cloverleaf Park (Tied to 5 YR PMP)          | -              | -              | -              | -              | -              | -           | -                |
| STM230800 - Infiltration Basin - Swan Park (Tied to 5 YR PMP)                | -              | 200,000        | -              | -              | -              | -           | 200,000          |
| STM231900 - Infiltration Basin - Palmer Park (Tied to 5 YR PMP)              | -              | -              | -              | -              | 150,000        | -           | 150,000          |
| stm240007 - Infiltration Improvement - Biofiltration Rehabilitation          | -              | -              | -              | -              | 200,000        | -           | 200,000          |
| <b>Infiltration Basins Total</b>                                             | -              | <b>200,000</b> | -              | -              | <b>350,000</b> | -           | <b>550,000</b>   |
| <b>Parking Lots</b>                                                          |                |                |                |                |                |             |                  |
| stm240008 - Site Improvements - Larson Site                                  | -              | -              | -              | -              | 150,000        | -           | 150,000          |
| <b>Parking Lots Total</b>                                                    | -              | -              | -              | -              | <b>150,000</b> | -           | <b>150,000</b>   |
| <b>Runoff Treatment</b>                                                      |                |                |                |                |                |             |                  |
| STM240003 - Lake Improvement - Laddie Lake Improvement Project               | -              | -              | -              | 300,000        | -              | -           | 300,000          |
| <b>Runoff Treatment Total</b>                                                | -              | -              | -              | <b>300,000</b> | -              | -           | <b>300,000</b>   |
| <b>Storm Lift Stations</b>                                                   |                |                |                |                |                |             |                  |
| stm240005 - Lift Station Improvement - Pleasure Creek Sand Filter            | -              | -              | -              | -              | 100,000        | -           | 100,000          |
| STM240006 - Irrigation Re-use - Conversion of existing park irrigation       | -              | -              | -              | -              | 350,000        | -           | 350,000          |
| <b>Storm Lift Stations Total</b>                                             | -              | -              | -              | -              | <b>450,000</b> | -           | <b>450,000</b>   |
| <b>Storm Outfalls</b>                                                        |                |                |                |                |                |             |                  |
| STM230500 - Outfall Replacement - Jackson Circle off 91st Ave                | -              | -              | -              | -              | -              | -           | -                |
| STM231200 - Outfall Replacement - 10710 Taylor                               | 100,000        | -              | -              | -              | -              | -           | 100,000          |
| STM231300 - Outfall Replacement - 11712 4th St                               | -              | 100,000        | -              | -              | -              | -           | 100,000          |
| STM231400 - Outfall Replacement - 12107 Jefferson St.                        | -              | 100,000        | -              | -              | -              | -           | 100,000          |
| STM231500 - Outfall Replacement - Madison & 126th                            | 75,000         | -              | -              | -              | -              | -           | 75,000           |
| <b>Storm Outfalls Total</b>                                                  | <b>175,000</b> | <b>200,000</b> | -              | -              | -              | -           | <b>375,000</b>   |
| <b>Storm Pipes</b>                                                           |                |                |                |                |                |             |                  |
| STM230200 - CIPP Lining - 132nd & Jackson                                    | -              | -              | -              | -              | 250,000        | -           | 250,000          |
| STM230300 - CIPP Lining - 99th Ave - Pleasure Creek to Jackson St            | -              | -              | -              | -              | -              | -           | -                |
| STM230700 - CIPP Lining - Easement b/t Tyler & Van Buren N of 91st           | -              | 100,000        | -              | -              | -              | -           | 100,000          |
| STM230900 - Pipe Regrouting - Legacy Creek Pkwy - N of Main St               | -              | -              | -              | 250,000        | -              | -           | 250,000          |
| STM231000 - CIPP Lining - 89th - Polk to Lincoln                             | -              | 100,000        | -              | -              | -              | -           | 100,000          |
| STM231100 - CIPP Lining - 9104-9148 Alamo                                    | -              | 100,000        | -              | -              | -              | -           | 100,000          |
| STM231800 - Pipe Regrouting - Arch Pipe - 121st Ave and Vermillion St        | -              | -              | -              | 250,000        | -              | -           | 250,000          |
| STM240002 - Drainage Improvement - Frazier/Erskin near Ball Road/Lexington   | -              | -              | 750,000        | -              | -              | -           | 750,000          |

## Utilities Capital Equipment and Improvements 2024-2028

| Capital Category                                                                       | 2024 Budget      | 2025             | 2026             | 2027             | 2028             | Beyond 2028 | Category Total   |
|----------------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------|------------------|
| STM990100 - CIPP Lining Annual - Storm Sewer Lining Contract                           | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | -           | 500,000          |
| <b>Storm Pipes Total</b>                                                               | <b>100,000</b>   | <b>400,000</b>   | <b>850,000</b>   | <b>600,000</b>   | <b>350,000</b>   | <b>-</b>    | <b>2,300,000</b> |
| Storm Ponds                                                                            |                  |                  |                  |                  |                  |             |                  |
| STM230100 - Pond Improvement - Pleasure Creek Flood and Pond Study                     | 40,000           | -                | 450,000          | -                | -                | -           | 490,000          |
| STM230600 - Pond Improvement - 124th and Aberdeen (Tied to 5 YR PMP)                   | -                | 250,000          | -                | -                | -                | -           | 250,000          |
| <b>Storm Ponds Total</b>                                                               | <b>40,000</b>    | <b>250,000</b>   | <b>450,000</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>    | <b>740,000</b>   |
| Storm Structure Improvements                                                           |                  |                  |                  |                  |                  |             |                  |
| STM231600 - Chloride Reduction - Heated Pavement Drain at new Senior Center            | -                | 150,000          | -                | -                | -                | -           | 150,000          |
| STM232000 - Structure Improvement- Salvation Army (Tied to 89th Avenue reconstruction) | 400,000          | -                | -                | -                | -                | -           | 400,000          |
| STM240001 - Structure Improvements - High Volume Roadway Manholes Lining               | 200,000          | 250,000          | 250,000          | 250,000          | 300,000          | -           | 1,250,000        |
| STM242001 - Storm Structure Improvements - 89th Ave - 65 to University                 | -                | -                | -                | -                | -                | -           | -                |
| <b>Storm Structure Improvements Total</b>                                              | <b>600,000</b>   | <b>400,000</b>   | <b>250,000</b>   | <b>250,000</b>   | <b>300,000</b>   | <b>-</b>    | <b>1,800,000</b> |
| <b>Storm Total</b>                                                                     | <b>1,637,500</b> | <b>1,700,000</b> | <b>2,150,000</b> | <b>1,700,000</b> | <b>1,810,000</b> | <b>-</b>    | <b>8,997,500</b> |

## Utilities Capital Equipment and Improvements 2024-2028

| Capital Category                                                     | 2024 Budget      | 2025             | 2026             | 2027             | 2028             | Beyond 2028       | Category Total    |
|----------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|
| <b>Water</b>                                                         |                  |                  |                  |                  |                  |                   |                   |
| Equipment                                                            |                  |                  |                  |                  |                  |                   |                   |
| WTR23EQ01 - 2023 Utility Department Computers                        | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ02 - 2023 Water - F-350 w Plow w/Liftgate                     | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ03 - 2023 Water - Skidsteer Upgrade                           | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ04 - 2023 Water - Treatment Plant Floor Scrubber              | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ05 - 2023 Water - Treatment Plant Floor Sweeper               | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ06 - 2023 Water - Treatment Plant Security System             | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ07 - 2023 Water - Treatment Plant Single Man Lift             | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ08 - 2023 Water - Water Break Trailer                         | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ09 - Fire hose covers                                         | 17,000           | -                | -                | -                | -                | -                 | 17,000            |
| WTR23EQ10 - GPS Locator                                              | -                | -                | -                | -                | -                | -                 | -                 |
| WTR23EQ11 - Meter Reading Base Stations                              | -                | -                | -                | -                | -                | -                 | -                 |
| WTR24EQ01 - Dump truck                                               | 300,000          | -                | -                | -                | -                | -                 | 300,000           |
| WTR24EQ02 - Trench Box                                               | 20,000           | -                | -                | -                | -                | -                 | 20,000            |
| WTR24EQ03 - Skid Steer trailer                                       | 25,000           | -                | -                | -                | -                | -                 | 25,000            |
| WTR24EQ04 - f-350                                                    | 130,000          | -                | -                | -                | -                | -                 | 130,000           |
| WTR24EQ05 - F 350                                                    | 130,000          | -                | -                | -                | -                | -                 | 130,000           |
| WTR24EQ06 - Bobcat trade-in program                                  | 35,000           | -                | -                | -                | -                | -                 | 35,000            |
| WTR24EQ07 - Jumping Jack                                             | 10,000           | -                | -                | -                | -                | -                 | 10,000            |
| WTR24EQ08 - F350 4x4 - Super Cab plow truck                          | -                | -                | -                | -                | -                | -                 | -                 |
| WTR24EQ09 - Ford F550 One ton dump w/plow                            | -                | -                | -                | -                | -                | -                 | -                 |
| WTR24EQ10 - F-350 replacement                                        | 130,000          | -                | -                | -                | -                | -                 | 130,000           |
| <b>Equipment Total</b>                                               | <b>797,000</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>          | <b>797,000</b>    |
| Treatment Plant Construction                                         |                  |                  |                  |                  |                  |                   |                   |
| WTR230100 - New gravity treatment plant                              | -                | -                | -                | -                | -                | 30,000,000        | 30,000,000        |
| <b>Treatment Plant Construction Total</b>                            | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>30,000,000</b> | <b>30,000,000</b> |
| Treatment Plant Expansion                                            |                  |                  |                  |                  |                  |                   |                   |
| WTR230200 - Water treatment plant 2 expansion                        | -                | -                | -                | 1,400,000        | -                | -                 | 1,400,000         |
| <b>Treatment Plant Expansion Total</b>                               | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>1,400,000</b> | <b>-</b>         | <b>-</b>          | <b>1,400,000</b>  |
| Water Main                                                           |                  |                  |                  |                  |                  |                   |                   |
| WTR240300 - Water Model Update                                       | 100,000          | -                | -                | -                | -                | -                 | 100,000           |
| WTR240500 - Place holder for Main upsizing/New mains                 | 150,000          | -                | -                | -                | -                | -                 | 150,000           |
| <b>Water Main Total</b>                                              | <b>250,000</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>          | <b>250,000</b>    |
| Water Main Construction                                              |                  |                  |                  |                  |                  |                   |                   |
| WTR230300 - Lexington water separation and metering                  | -                | 1,000,000        | -                | -                | -                | -                 | 1,000,000         |
| WTR990100 - Water main replacement                                   | 1,000,000        | 1,100,000        | 1,100,000        | 1,200,000        | 1,200,000        | -                 | 5,600,000         |
| <b>Water Main Construction Total</b>                                 | <b>1,000,000</b> | <b>2,100,000</b> | <b>1,100,000</b> | <b>1,200,000</b> | <b>1,200,000</b> | <b>-</b>          | <b>6,600,000</b>  |
| Water Tower Maintenance/Replacements                                 |                  |                  |                  |                  |                  |                   |                   |
| WTR230400 - Tower 4 gate valve replacement                           | -                | 75,000           | -                | -                | -                | -                 | 75,000            |
| WTR230500 - Water tower 1 cleaning                                   | 60,000           | -                | -                | -                | -                | -                 | 60,000            |
| WTR230600 - Water tower 2 replacement/rehab                          | 150,000          | 2,300,000        | -                | -                | -                | -                 | 2,450,000         |
| WTR230700 - Water tower 3 cleaning                                   | 50,000           | -                | -                | -                | -                | -                 | 50,000            |
| WTR231800 - Water tower 4 rehab                                      | -                | 100,000          | 1,760,000        | -                | -                | -                 | 1,860,000         |
| WTR233900 - Water Altitude Valves                                    | 60,000           | -                | -                | -                | -                | -                 | 60,000            |
| <b>Water Tower Maintenance/Replacements Total</b>                    | <b>320,000</b>   | <b>2,475,000</b> | <b>1,760,000</b> | <b>-</b>         | <b>-</b>         | <b>-</b>          | <b>4,555,000</b>  |
| Water Treatment Plants                                               |                  |                  |                  |                  |                  |                   |                   |
| WTR240100 - Plant 1-4 Intrusion upgrades                             | 100,000          | -                | -                | -                | -                | -                 | 100,000           |
| WTR240400 - Water Treatment Plant 3 Roof Replacement                 | 180,000          | -                | -                | -                | -                | -                 | 180,000           |
| WTR240600 - Place holder for Roof drain change for Plant 4           | 100,000          | -                | -                | -                | -                | -                 | 100,000           |
| WTR240800 - Place holder for SCADA Upgrade                           | -                | -                | 400,000          | -                | -                | -                 | 400,000           |
| WTR240900 - Plant 1 Process Equipment Upgrade                        | 1,250,000        | -                | -                | -                | -                | -                 | 1,250,000         |
| <b>Water Treatment Plants Total</b>                                  | <b>1,630,000</b> | <b>-</b>         | <b>400,000</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>          | <b>2,030,000</b>  |
| Water Treatment Plants Maintenance/Replacements                      |                  |                  |                  |                  |                  |                   |                   |
| WTR230800 - Air stripper media replacement and controls              | -                | -                | -                | -                | -                | -                 | -                 |
| WTR230900 - Chlorine cylinder heads for plant 1 and 3 chlorine tanks | -                | -                | -                | -                | -                | -                 | -                 |

## Utilities Capital Equipment and Improvements 2024-2028

| Capital Category                                                               | 2024 Budget      | 2025             | 2026             | 2027             | 2028             | Beyond 2028       | Category Total    |
|--------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|
| WTR231000 - New chemical pumps at plants                                       | 25,000           | 25,000           | -                | -                | -                | -                 | 50,000            |
| WTR231100 - Plant 3 media replacement                                          | -                | 500,000          | -                | -                | -                | -                 | 500,000           |
| WTR231200 - Plant 2 media replacement                                          | -                | -                | 1,000,000        | -                | -                | -                 | 1,000,000         |
| WTR231300 - Plant 3 media replacement                                          | -                | -                | -                | -                | -                | -                 | -                 |
| WTR231400 - Reclaim pump puller at plant #1 and #3                             | -                | -                | -                | -                | -                | -                 | -                 |
| WTR231500 - Reclaim pumps at treatment plants                                  | 10,000           | 20,000           | -                | -                | -                | -                 | 30,000            |
| WTR231600 - RPZ replacement at all 3 plants                                    | -                | -                | -                | -                | -                | -                 | -                 |
| WTR231900 - Water treatment plant 1 doors                                      | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232000 - Water treatment plant 1 flat roof repair                           | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232100 - Water treatment plant 1 improvements                               | 500,000          | -                | -                | -                | -                | -                 | 500,000           |
| WTR232200 - Water treatment plant 1 valves, actuators, and meters              | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232300 - Water treatment plant 2 doors                                      | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232400 - Water treatment plant 2 flat roof repair                           | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232500 - Water treatment plant 2 flow control valves, actuators, and meters | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232600 - Water treatment plant 2 improvements                               | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232700 - Water treatment plant 3 doors                                      | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232800 - Water Treatment plant 3 flow control valves, actuators, and meters | -                | -                | -                | -                | -                | -                 | -                 |
| WTR232900 - Water treatment plant 3 improvements                               | -                | 500,000          | -                | -                | -                | -                 | 500,000           |
| <b>Water Treatment Plants Maintenance/Replacements Total</b>                   | <b>535,000</b>   | <b>1,045,000</b> | <b>1,000,000</b> | <b>-</b>         | <b>-</b>         | <b>-</b>          | <b>2,580,000</b>  |
| Well Houses                                                                    |                  |                  |                  |                  |                  |                   |                   |
| WTR240200 - Reservoir Vent Replacement                                         | 25,000           | -                | -                | -                | -                | -                 | 25,000            |
| WTR240700 - Well Interference                                                  | 500,000          | -                | -                | -                | -                | -                 | 500,000           |
| WTR241000 - Place holder for fiber connections to water assets                 | 50,000           | -                | -                | -                | -                | -                 | 50,000            |
| <b>Well Houses Total</b>                                                       | <b>575,000</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>          | <b>575,000</b>    |
| Well Maintenance/Replacements                                                  |                  |                  |                  |                  |                  |                   |                   |
| WTR233000 - Well 12 VFD                                                        | -                | -                | -                | -                | -                | -                 | -                 |
| WTR233100 - Well 18,19 VFD's                                                   | -                | -                | -                | 50,000           | -                | -                 | 50,000            |
| WTR233200 - Well control covers at 17,18,19,20,21                              | 500,000          | 550,000          | 600,000          | 650,000          | 700,000          | -                 | 3,000,000         |
| WTR233300 - Well controls air conditioning                                     | 60,000           | -                | -                | -                | -                | -                 | 60,000            |
| WTR233400 - Well data loggers                                                  | -                | -                | -                | -                | -                | -                 | -                 |
| WTR233500 - Wellhouse 10 replacement                                           | -                | 150,000          | 975,000          | -                | -                | -                 | 1,125,000         |
| WTR233600 - Wellhouse 5 replacement                                            | 1,000,000        | -                | -                | -                | -                | -                 | 1,000,000         |
| WTR233700 - Wellhouse 7 replacement                                            | -                | -                | 120,000          | 925,000          | -                | -                 | 1,045,000         |
| WTR233800 - Wellhouse 8 replacement                                            | 200,000          | 1,300,000        | -                | -                | -                | -                 | 1,500,000         |
| WTR990200 - Well rehab                                                         | -                | -                | -                | -                | -                | -                 | -                 |
| WTR990300 - SCADA Computer Replacements                                        | -                | -                | -                | -                | -                | -                 | -                 |
| <b>Well Maintenance/Replacements Total</b>                                     | <b>1,760,000</b> | <b>2,000,000</b> | <b>1,695,000</b> | <b>1,625,000</b> | <b>700,000</b>   | <b>-</b>          | <b>7,780,000</b>  |
| Wellhouse Construction                                                         |                  |                  |                  |                  |                  |                   |                   |
| WTR231700 - Install new well #22                                               | -                | -                | -                | -                | 400,000          | -                 | 400,000           |
| <b>Wellhouse Construction Total</b>                                            | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>400,000</b>   | <b>-</b>          | <b>400,000</b>    |
| <b>Water Total</b>                                                             | <b>6,867,000</b> | <b>7,620,000</b> | <b>5,955,000</b> | <b>4,225,000</b> | <b>2,300,000</b> | <b>30,000,000</b> | <b>56,967,000</b> |



# 2024 Utilities Enterprise Funds

Council Workshop | Finance

10/9/2023

Slide 1

# Agenda

- ▶ Enterprise Funds Overview
- ▶ Rate study/model
- ▶ 2024 Budgets
- ▶ Next Steps



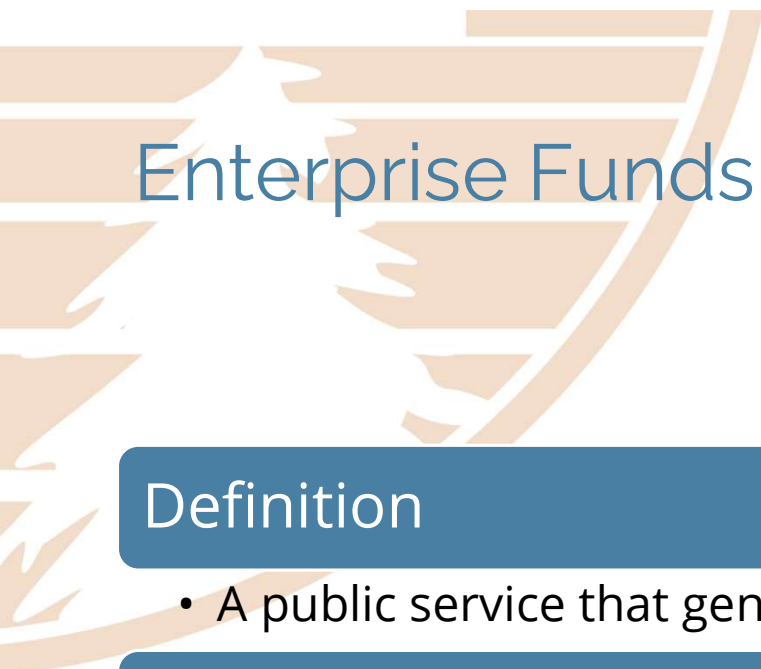
Slide 2

# Enterprise Funds Overview

Section 1 of 4



Slide 3



# Enterprise Funds

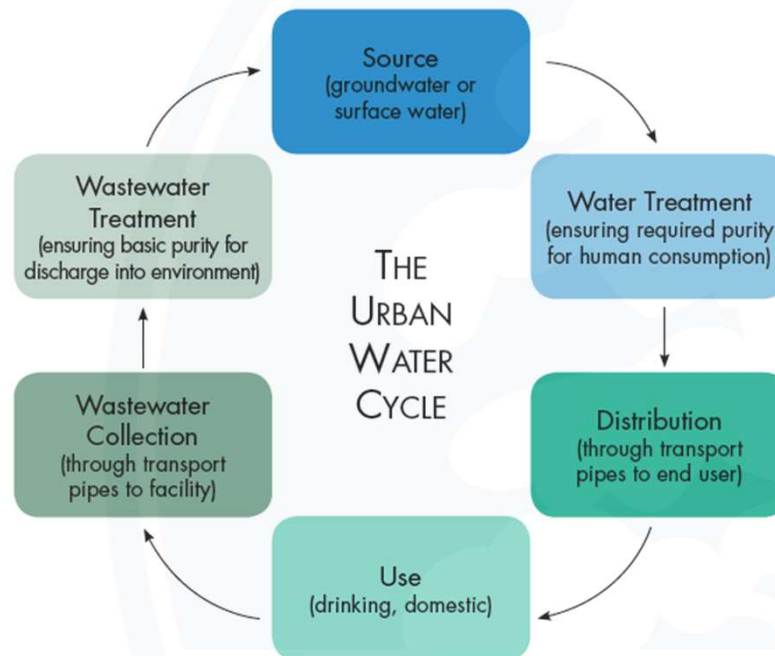
## Definition

- A public service that generates sufficient revenues to pay for its cost

User fees should cover the total cost of running the enterprise

- Operations
- Maintenance
- Capital Outlay and Preservation

# Background



Interconnectivity of water management services provided by utilities  
High service level expectations at all stages of the cycle

(Diagram from Mississippi State University, adapted from Robert B. Sowby, National Geographic)

# Water Utility Background



## Purpose

- Provide clean, treated, potable water



## Regulation

- **Federal**
  - Environmental Protection Agency (EPA)
- **State**
  - MN Dept of Health
  - MN DNR



## Water System

- Water treatment plants (4)
- Wells (20)
- Water towers (4)
- Water pipe (328 miles)



# Sewer Utility Background



## Purpose

- Collect wastewater
- Dispose of wastewater
- Treat wastewater (contracted with MCES\*)



## Regulation

- Environmental Protection Agency (EPA)
- MCES



## Sewer System

- Sanitary Pipe (376 miles)
- Lift Stations (32)
- Other assets: manholes, pumps



*\*MCES = Metropolitan Council of Environmental Services*

# Stormwater Utility Background



## Purpose

- Manage run-off
- Pollution treatment
- Flood mitigation



## Regulation

- Municipal Separate Storm Sewer System (MS4)



## Storm System

- Storm Sewer Pipe (185 miles)
- Ditches (111 miles)
- Ponds (515)
- Other assets: manholes, weirs, outfalls, culverts, catch basins, swales



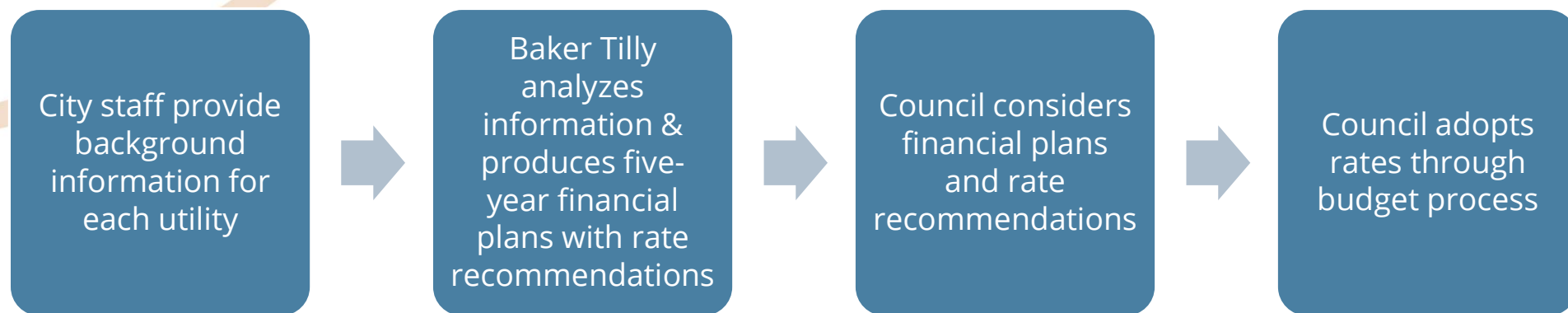
# Rate Study

Section 2 of 4



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# Utility Rate Study Background





## 2024 Recommended Rates

| Water                    |      |      |      |            |        |         |
|--------------------------|------|------|------|------------|--------|---------|
| Quarterly                | 2022 | 2023 | 2024 | Unit       | Change | Percent |
| Flat Fee                 | 5.50 | 7.70 | 8.39 | Flat       | 0.69   | 9.0%    |
| 0-24,000                 | 1.61 | 2.25 | 2.45 | /1,000 gal | 0.20   | 8.9%    |
| 24,001-75,000            | 2.03 | 2.84 | 3.10 | /1,000 gal | 0.26   | 9.2%    |
| 75,001-150,000           | 2.08 | 2.91 | 3.17 | /1,000 gal | 0.26   | 8.9%    |
| 150,000+                 | 2.80 | 3.92 | 4.27 | /1,000 gal | 0.35   | 8.9%    |
|                          |      |      |      |            |        |         |
| <b>Mobile Home Parks</b> | 1.61 | 2.25 | 2.45 | /1,000 gal | 0.20   | 8.9%    |
|                          |      |      |      |            |        |         |
| <b>Water Test Fee</b>    | 2.43 | 2.43 | 2.43 | Flat       | -      | 0.0%    |



## 2024 Recommended Rates

| Sewer                             |       |       |       |            |        |         |
|-----------------------------------|-------|-------|-------|------------|--------|---------|
| Quarterly                         | 2022  | 2023  | 2024  | Unit       | Change | Percent |
| <b>Residential</b>                | 63.00 | 70.00 | 76.30 | Flat       | 6.30   | 9.0%    |
| <b>Senior Rate</b>                | 31.50 | 35.00 | 38.15 | Flat       | 3.15   | 9.0%    |
|                                   |       |       |       |            |        |         |
| <b>Apartments Mon. (per Unit)</b> | 15.75 | 17.50 | 19.08 | Flat       | 1.58   | 9.0%    |
| <b>Apartments Qtr. (per Unit)</b> | 47.25 | 52.50 | 57.23 | Flat       | 4.73   | 9.0%    |
|                                   |       |       |       |            |        |         |
| <b>Commercial Monthly</b>         |       |       |       |            |        |         |
| 0-5,833                           | 21.00 | 23.33 | 25.43 | Flat       | 2.33   | 10.0%   |
| 5,833+                            | 3.60  | 4.00  | 4.36  | /1,000 gal | 0.40   | 10.0%   |
| <b>Commercial Quarterly</b>       |       |       |       |            |        |         |
| 0-17,499                          | 63.00 | 70.00 | 76.30 | Flat       | 7.00   | 10.0%   |
| 17,500+                           | 3.60  | 4.00  | 4.36  | /1,000 gal | 0.40   | 10.0%   |



## 2024 Recommended Rates

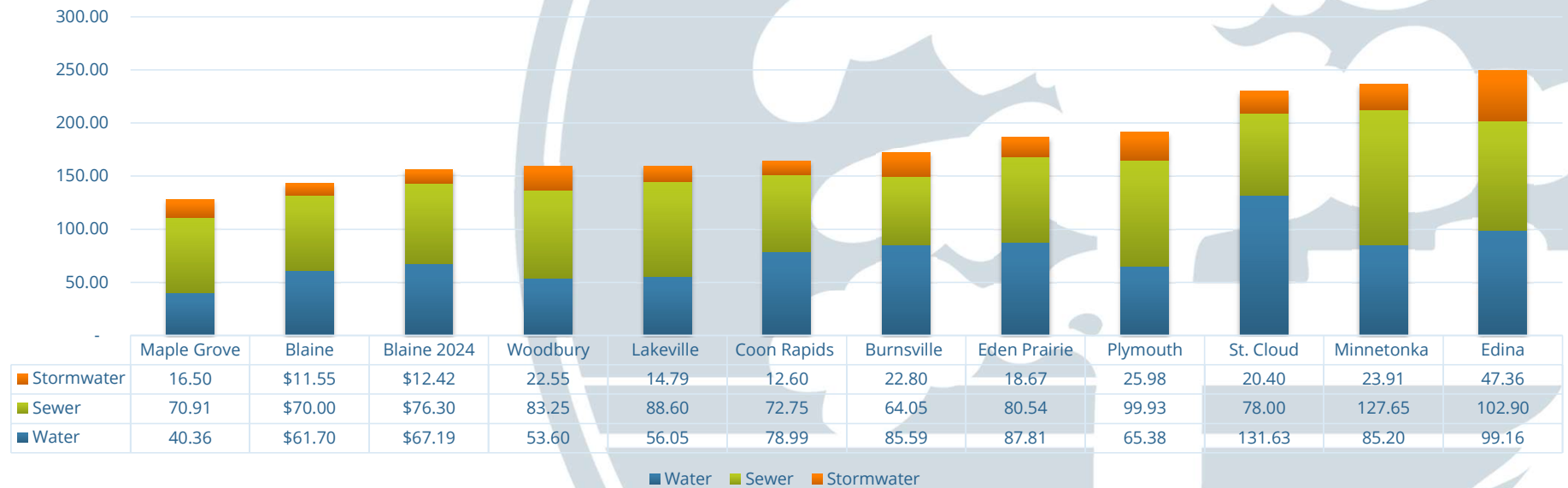
| Storm Water          |       |       |       |      |        |         |
|----------------------|-------|-------|-------|------|--------|---------|
| Quarterly            | 2022  | 2023  | 2024  | Unit | Change | Percent |
| Residential          | 10.50 | 11.55 | 12.42 | Flat | 0.87   | 7.5%    |
|                      |       |       |       |      |        |         |
| Commercial Monthly   | 3.50  | 3.85  | 4.14  | Flat | 0.29   | 7.5%    |
| Commercial Quarterly | 10.50 | 11.55 | 12.42 | Flat | 0.87   | 7.5%    |

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# Rate Analysis – Comparable Cities

## Adopted 2023 Rates and Blaine 2024

**Quarterly Utility Rate Comparison for Similar Population Cities**



# 2024 Budgets

Section 3 of 4



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# Water Operating

## 2024 Highlights

- ▶ Personnel Services
  - ▶ Cost of living and regular wage adjustments, insurance/benefits
- ▶ Supplies
  - ▶ Increase in chemical costs
  - ▶ Increase in cost of media cleaning
- ▶ Contractual Services
  - ▶ Legal fees
  - ▶ Maintenance contracts for plants
  - ▶ SCADA system

|                               | 2022<br>Actual      | 2023<br>Adopted     | 2024<br>Proposed*   | 2025 Estimate       | 2026 Estimate        |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| <b>OPERATING REVENUES</b>     |                     |                     |                     |                     |                      |
| Utility Charges               | \$ 6,214,430        | \$ 7,964,196        | \$ 8,522,393        | \$ 9,765,144        | \$ 10,758,356        |
| <b>TOTAL REVENUES</b>         | <b>\$ 6,214,430</b> | <b>\$ 7,964,196</b> | <b>\$ 8,522,393</b> | <b>\$ 9,765,144</b> | <b>\$ 10,758,356</b> |
| <b>OPERATING EXPENDITURES</b> |                     |                     |                     |                     |                      |
| Operating                     |                     |                     |                     |                     |                      |
| Personnel Services            | 1,190,440           | 1,351,402           | 1,506,774           | 1,769,711           | 1,867,045            |
| Supplies                      | 672,498             | 959,000             | 1,208,500           | 1,295,229           | 1,387,970            |
| Contractual Services          | 1,085,548           | 1,475,930           | 1,983,476           | 2,134,579           | 2,297,891            |
| Other Charges                 | 20,624              | 20,600              | 25,250              | 26,349              | 27,492               |
| Depreciation                  | 1,589,781           | 1,750,000           | 1,697,500           | 1,723,242           | 1,820,844            |
| <b>TOTAL EXPENDITURES</b>     | <b>\$ 4,558,892</b> | <b>\$ 5,556,932</b> | <b>\$ 6,421,500</b> | <b>\$ 6,949,110</b> | <b>\$ 7,401,242</b>  |
| <b>Operating Income</b>       | <b>\$ 1,655,539</b> | <b>\$ 2,407,264</b> | <b>\$ 2,100,893</b> | <b>\$ 2,816,034</b> | <b>\$ 3,357,113</b>  |

\* The 2024 proposed budget revenues are shown using the recommendations from the rate study



# Non-operating

|                                                          | 2022<br>Actual      | 2023<br>Adopted     | 2024<br>Proposed*   | 2025 Estimate       | 2026 Estimate       |
|----------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>NON-OPERATING REVENUES (EXPENDITURES)</b>             |                     |                     |                     |                     |                     |
| Investment Income                                        | (158,552)           | 180,000             | 45,317              | 70,985              | 95,126              |
| WAC Charges                                              | 901,941             | 850,000             | 936,500             | 936,500             | 936,500             |
| Debt Interest Expense                                    | (1,234,706)         | (1,191,000)         | (1,301,029)         | (1,501,969)         | (1,724,445)         |
| Other Revenues                                           | 60,968              | 15,000              | -                   | -                   | -                   |
| <b>TOTAL NON-OPERATING</b>                               | <b>\$ (430,350)</b> | <b>\$ (146,000)</b> | <b>\$ (319,212)</b> | <b>\$ (494,484)</b> | <b>\$ (692,818)</b> |
| <b>INCOME BEFORE TRANSFERS AND CAPITAL CONTRIBUTIONS</b> | <b>\$ 1,225,189</b> | <b>\$ 2,261,264</b> | <b>\$ 1,781,681</b> | <b>\$ 2,321,550</b> | <b>\$ 2,664,295</b> |
| Transfers In                                             | -                   | -                   | -                   | -                   | -                   |
| Transfers Out (Admin and Facilities Charges)             | (963,400)           | (1,008,650)         | (1,123,410)         | (1,157,112)         | (1,191,826)         |
| Capital Contributions                                    | 3,834,080           | -                   | -                   | -                   | -                   |
| Sale of Assets                                           | 3,458               | -                   | -                   | -                   | -                   |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ 4,099,327</b> | <b>\$ 1,252,614</b> | <b>\$ 658,271</b>   | <b>\$ 1,164,438</b> | <b>\$ 1,472,469</b> |

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# Change in Cash

|                                    | 2022<br>Actual      | 2023<br>Adopted     | 2024<br>Proposed*   | 2025 Estimate       | 2026 Estimate       |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>NET CHANGE IN CASH</b>          |                     |                     |                     |                     |                     |
| Beginning Cash                     | 3,776,019           | 761,436             | 2,574,050           | 3,549,246           | 4,756,322           |
| Change in Net Position             | 4,099,327           | 1,252,614           | 658,271             | 1,164,438           | 1,472,469           |
| Add Depreciation                   | 1,589,781           | 1,750,000           | 1,697,500           | 1,723,242           | 1,820,844           |
| Remove capital contributions       | (3,834,080)         | -                   | -                   | -                   | -                   |
| Remove capital outlay              | (4,879,018)         | (4,556,500)         | (6,867,000)         | (7,620,000)         | (5,955,000)         |
| Add debt proceeds**                | 700,000             | 3,292,707           | 6,867,000           | 7,620,000           | 5,835,000           |
| Remove debt principal paid**       | (1,145,000)         | (1,190,000)         | (1,380,575)         | (1,680,604)         | (2,020,321)         |
| Other Cash Revenues (Expenses)**   | 454,406             | 1,263,793           | -                   | -                   | -                   |
| <b>Ending Cash</b>                 | <b>\$ 761,436</b>   | <b>\$ 2,574,050</b> | <b>\$ 3,549,246</b> | <b>\$ 4,756,322</b> | <b>\$ 5,909,314</b> |
| <b>Minimum Cash Requirements</b>   |                     |                     |                     |                     |                     |
| For Operations (3.6 months)        | 1,367,667           | 1,667,079           | 1,926,450           | 2,084,733           | 2,220,373           |
| For Debt Service                   | 2,381,000           | 2,681,604           | 3,182,573           | 3,744,765           | 4,167,240           |
| Capital Reserve                    | -                   | -                   | -                   | -                   | 250,000             |
| <b>Minimum Cash</b>                | <b>\$ 3,748,667</b> | <b>\$ 4,348,683</b> | <b>\$ 5,109,023</b> | <b>\$ 5,829,499</b> | <b>\$ 6,637,613</b> |
| <b>Amount Over (Under) Minimum</b> | <b>(2,987,232)</b>  | <b>(1,774,633)</b>  | <b>(1,559,776)</b>  | <b>(1,073,177)</b>  | <b>(728,298)</b>    |

\*\* 2023 debt proceeds will be reduced by \$1.3 million in ARPA funds applied towards 2023 capital projects



# Water Capital Program

| Capital Category                                | 2024 Budget      | 2025             | 2026             | 2027             | 2028             | Beyond 2028       | Category Total    |
|-------------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|
| <b>Water</b>                                    |                  |                  |                  |                  |                  |                   |                   |
| Equipment                                       | 797,000          | -                | -                | -                | -                | -                 | 797,000           |
| Treatment Plant Construction                    | -                | -                | -                | -                | -                | 30,000,000        | 30,000,000        |
| Treatment Plant Expansion                       | -                | -                | -                | 1,400,000        | -                | -                 | 1,400,000         |
| Water Main                                      | 250,000          | -                | -                | -                | -                | -                 | 250,000           |
| Water Main Construction                         | 1,000,000        | 2,100,000        | 1,100,000        | 1,200,000        | 1,200,000        | -                 | 6,600,000         |
| Water Tower Maintenance/Replacements            | 320,000          | 2,475,000        | 1,760,000        | -                | -                | -                 | 4,555,000         |
| Water Treatment Plants                          | 1,630,000        | -                | 400,000          | -                | -                | -                 | 2,030,000         |
| Water Treatment Plants Maintenance/Replacements | 535,000          | 1,045,000        | 1,000,000        | -                | -                | -                 | 2,580,000         |
| Well Houses                                     | 575,000          | -                | -                | -                | -                | -                 | 575,000           |
| Well Maintenance/Replacements                   | 1,760,000        | 2,000,000        | 1,695,000        | 1,625,000        | 700,000          | -                 | 7,780,000         |
| Wellhouse Construction                          | -                | -                | -                | -                | 400,000          | -                 | 400,000           |
| <b>Water Total</b>                              | <b>6,867,000</b> | <b>7,620,000</b> | <b>5,955,000</b> | <b>4,225,000</b> | <b>2,300,000</b> | <b>30,000,000</b> | <b>56,967,000</b> |

# Sanitary Sewer Operating

|                               | 2022<br>Actual      | 2023<br>Adopted     | 2024 Proposed*      | 2025 Estimate        | 2026 Estimate        |
|-------------------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| <b>OPERATING REVENUES</b>     |                     |                     |                     |                      |                      |
| Utility Charges               | \$ 7,527,176        | \$ 8,229,364        | \$ 9,089,484        | \$ 10,037,768        | \$ 11,083,118        |
| <b>TOTAL REVENUES</b>         | <b>\$ 7,527,176</b> | <b>\$ 8,229,364</b> | <b>\$ 9,089,484</b> | <b>\$ 10,037,768</b> | <b>\$ 11,083,118</b> |
| <b>OPERATING EXPENDITURES</b> |                     |                     |                     |                      |                      |
| Operating                     |                     |                     |                     |                      |                      |
| Personnel Services            | 569,387             | 517,380             | 849,581             | 902,909              | 952,569              |
| Supplies                      | 37,600              | 43,600              | 74,500              | 79,273               | 84,339               |
| Contractual Services          | 357,145             | 421,630             | 634,358             | 672,032              | 711,944              |
| MCES Charges                  | 4,370,320           | 5,062,260           | 5,479,280           | 6,027,208            | 6,629,929            |
| Other Charges                 | 4,115               | 6,800               | 7,600               | 7,931                | 8,275                |
| Depreciation                  | 1,410,000           | 1,410,000           | 1,410,000           | 1,426,100            | 1,504,383            |
| Miscellaneous                 | 200                 | -                   | 4,500               | 4,696                | 4,900                |
| <b>TOTAL EXPENDITURES</b>     | <b>\$ 6,748,767</b> | <b>\$ 7,461,670</b> | <b>\$ 8,459,819</b> | <b>\$ 9,120,149</b>  | <b>\$ 9,896,338</b>  |
| <b>Operating Income</b>       | <b>\$ 778,409</b>   | <b>\$ 767,694</b>   | <b>\$ 629,665</b>   | <b>\$ 917,619</b>    | <b>\$ 1,186,780</b>  |

\* The 2024 proposed budget revenues are shown using the recommendations from the rate study

## 2024 Highlights

- ▶ Personnel Services
  - ▶ Adding 1 Public Service Worker
  - ▶ Cost of living and regular wage adjustments, insurance/benefits
- ▶ Supplies
  - ▶ Small tools and minor equipment for lift station maintenance
- ▶ Contractual Services
  - ▶ Ongoing maintenance contracts for lift stations
- ▶ MCES Disposal Charges
  - ▶ Fee for collection, treatment, and disposal of wastewater
  - ▶ Increasing \$417,020 over 2023



# Non-operating

|                                                          | 2022<br>Actual      | 2023<br>Adopted   | 2024 Proposed*      | 2025 Estimate       | 2026 Estimate       |
|----------------------------------------------------------|---------------------|-------------------|---------------------|---------------------|---------------------|
| <b>NON-OPERATING REVENUES (EXPENDITURES)</b>             |                     |                   |                     |                     |                     |
| Investment Income                                        | (146,786)           | 109,500           | 101,924             | 110,930             | 114,864             |
| SAC Charges                                              | 51,406              | 45,000            | 49,232              | 49,232              | 49,232              |
| Debt Interest Expense                                    | -                   | (46,276)          | (302,525)           | (463,996)           | (1,070,693)         |
| Special Assessments                                      | 85,895              | 50,000            | 51,426              | 52,883              | 54,373              |
| Other Revenues                                           | 1,000               | -                 | -                   | -                   | -                   |
| <b>TOTAL NON-OPERATING</b>                               | <b>\$ (8,486)</b>   | <b>\$ 158,224</b> | <b>\$ (99,943)</b>  | <b>\$ (250,950)</b> | <b>\$ (852,223)</b> |
| <b>INCOME BEFORE TRANSFERS AND CAPITAL CONTRIBUTIONS</b> | <b>\$ 769,923</b>   | <b>\$ 925,918</b> | <b>\$ 529,722</b>   | <b>\$ 666,669</b>   | <b>\$ 334,556</b>   |
| Transfers In                                             | -                   | -                 | -                   | -                   | -                   |
| Transfers Out (Admin and Facilities Charges)             | (892,710)           | (935,840)         | (1,037,310)         | (1,068,429)         | (1,100,482)         |
| Capital Contributions                                    | 2,836,223           | -                 | -                   | -                   | -                   |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ 2,713,436</b> | <b>\$ (9,922)</b> | <b>\$ (507,588)</b> | <b>\$ (401,760)</b> | <b>\$ (765,926)</b> |



# Change in Cash

|                                    | 2022<br>Actual      | 2023<br>Adopted     | 2024 Proposed*      | 2025 Estimate       | 2026 Estimate       |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>NET CHANGE IN CASH</b>          |                     |                     |                     |                     |                     |
| Beginning Cash                     | 3,167,778           | 3,696,141           | 5,096,219           | 5,546,522           | 5,743,210           |
| Change in Net Position             | 2,713,436           | (9,922)             | (507,588)           | (401,760)           | (765,926)           |
| Add Depreciation                   | 1,410,000           | 1,410,000           | 1,410,000           | 1,426,100           | 1,504,383           |
| Remove capital contributions       | (2,836,223)         | -                   | -                   | -                   | -                   |
| Remove capital outlay              | (1,594,000)         | (8,810,000)         | (4,512,000)         | (16,015,700)        | (6,344,000)         |
| Add debt proceeds**                | 1,550,000           | 5,810,000           | 4,310,000           | 15,605,700          | 5,479,000           |
| Remove debt principal paid         | -                   | -                   | (250,110)           | (417,652)           | (960,625)           |
| Other Cash Revenues (Expenses)     | (714,850)           | 3,000,000           | -                   | -                   | -                   |
| <b>Ending Cash</b>                 | <b>\$ 3,696,141</b> | <b>\$ 5,096,219</b> | <b>\$ 5,546,522</b> | <b>\$ 5,743,210</b> | <b>\$ 4,656,042</b> |
| <b>Minimum Cash Requirements</b>   |                     |                     |                     |                     |                     |
| For Operations (3.6 months)        | 2,024,630           | 2,238,501           | 2,537,946           | 2,736,045           | 2,968,901           |
| For Debt Service                   | 46,276              | 552,635             | 881,647             | 2,031,317           | 2,430,721           |
| Capital Reserve                    | -                   | -                   | -                   | 250,000             | 500,000             |
| <b>Minimum Cash</b>                | <b>\$ 2,070,906</b> | <b>\$ 2,791,136</b> | <b>\$ 3,419,593</b> | <b>\$ 5,017,362</b> | <b>\$ 5,899,623</b> |
| <b>Amount Over (Under) Minimum</b> | 1,625,235           | 2,305,083           | 2,126,929           | 725,848             | (1,243,580)         |

\*\* 2023 debt proceeds will be reduced by \$3 million in ARPA funds applied towards 2023 capital projects

# Sanitary Sewer

## Capital Program



| Capital Category    | 2024 Budget      | 2025              | 2026             | 2027             | 2028              | Beyond 2028 | Category Total    |
|---------------------|------------------|-------------------|------------------|------------------|-------------------|-------------|-------------------|
| <b>Sewer</b>        |                  |                   |                  |                  |                   |             |                   |
| Equipment           | 287,000          | -                 | -                | -                | -                 | -           | 287,000           |
| Sewer Lift Stations | 3,010,000        | 10,070,000        | 3,850,000        | 1,000,000        | 2,910,000         | -           | 20,840,000        |
| Sewer Lines         | 850,000          | 5,005,700         | 1,829,000        | 3,917,700        | 7,328,100         | -           | 18,930,500        |
| Sewer Manholes      | 365,000          | 940,000           | 665,000          | 810,000          | 765,000           | -           | 3,545,000         |
| <b>Sewer Total</b>  | <b>4,512,000</b> | <b>16,015,700</b> | <b>6,344,000</b> | <b>5,727,700</b> | <b>11,003,100</b> | <b>-</b>    | <b>43,602,500</b> |

# Storm Sewer

## Operating

### 2024 Highlights

- ▶ Personnel Services
  - ▶ Adding 1 Public Service Worker
  - ▶ Cost of living and regular wage adjustments, insurance/benefits
- ▶ Supplies
  - ▶ Small tools and minor equipment
  - ▶ Pond maintenance program restoration supplies
- ▶ Contractual Services
  - ▶ Professional services for pond maintenance program
  - ▶ Street sweeping disposal fees

|                               | 2022<br>Actual      | 2023<br>Adopted     | 2024 Proposed*      | 2025 Estimate       | 2026 Estimate       |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>OPERATING REVENUES</b>     |                     |                     |                     |                     |                     |
| Utility Charges               | \$ 2,019,482        | \$ 2,238,700        | \$ 2,438,658        | \$ 2,656,016        | \$ 2,879,972        |
| <b>TOTAL REVENUES</b>         | <b>\$ 2,019,482</b> | <b>\$ 2,238,700</b> | <b>\$ 2,438,658</b> | <b>\$ 2,656,016</b> | <b>\$ 2,879,972</b> |
| <b>OPERATING EXPENDITURES</b> |                     |                     |                     |                     |                     |
| Operating                     |                     |                     |                     |                     |                     |
| Personnel Services            | 729,334             | 869,700             | 1,002,847           | 1,067,340           | 1,251,160           |
| Supplies                      | 80,107              | 98,500              | 258,200             | 269,442             | 281,126             |
| Contractual Services          | 16,933              | 205,950             | 392,058             | 294,722             | 309,323             |
| Other Charges                 | 87,157              | 20,620              | 14,500              | 15,572              | 16,721              |
| Depreciation                  | 601,812             | 620,000             | 620,000             | 601,400             | 583,358             |
| Miscellaneous                 | 12,739              | 19,000              | 5,999               | 6,260               | 6,532               |
| <b>TOTAL EXPENDITURES</b>     | <b>\$ 1,528,082</b> | <b>\$ 1,833,770</b> | <b>\$ 2,293,604</b> | <b>\$ 2,254,736</b> | <b>\$ 2,448,219</b> |
| <b>Operating Income</b>       | <b>\$ 491,400</b>   | <b>\$ 404,930</b>   | <b>\$ 145,054</b>   | <b>\$ 401,280</b>   | <b>\$ 431,753</b>   |

\* The 2024 proposed budget revenues are shown using the recommendations from the rate study



# Non-operating

|                                                          | 2022<br>Actual      | 2023<br>Adopted    | 2024 Proposed*      | 2025 Estimate       | 2026 Estimate       |
|----------------------------------------------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| <b><u>NON-OPERATING REVENUES (EXPENDITURES)</u></b>      |                     |                    |                     |                     |                     |
| Investment Income                                        | (79,938)            | 20,300             | 20,982              | 21,683              | 22,403              |
| Debt Interest Expense                                    | -                   | (47,247)           | (143,300)           | (179,239)           | (209,709)           |
| <b>TOTAL NON-OPERATING</b>                               | <b>\$ (79,938)</b>  | <b>\$ (26,947)</b> | <b>\$ (122,318)</b> | <b>\$ (157,556)</b> | <b>\$ (187,306)</b> |
| <b>INCOME BEFORE TRANSFERS AND CAPITAL CONTRIBUTIONS</b> | <b>\$ 411,462</b>   | <b>\$ 377,983</b>  | <b>\$ 22,735</b>    | <b>\$ 243,724</b>   | <b>\$ 244,447</b>   |
| Transfers In                                             | -                   | -                  | -                   | -                   | -                   |
| Transfers Out (Admin and Facilities Charges)             | (403,700)           | (433,330)          | (503,830)           | (518,945)           | (534,513)           |
| Capital Contributions                                    | 2,281,127           | -                  | -                   | -                   | -                   |
| Sale of Assets                                           | 7,745               | -                  | -                   | -                   | -                   |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ 2,296,634</b> | <b>\$ (55,347)</b> | <b>\$ (481,095)</b> | <b>\$ (275,221)</b> | <b>\$ (290,066)</b> |



# Change in Cash

|                                         | 2022<br>Actual      | 2023<br>Adopted     | 2024<br>Proposed*   | 2025<br>Estimate    | 2026<br>Estimate    |
|-----------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b><u>NET CHANGE IN CASH</u></b>        |                     |                     |                     |                     |                     |
| Beginning Cash                          | 2,020,791           | 2,794,287           | 3,358,940           | 2,780,067           | 2,188,630           |
| Change in Net Position                  | 2,296,634           | (55,347)            | (481,095)           | (275,221)           | (290,066)           |
| Add Depreciation                        | 601,812             | 620,000             | 620,000             | 601,400             | 583,358             |
| Remove capital contributions            | (2,281,127)         | -                   | -                   | -                   | -                   |
| Remove capital outlay                   | (1,460,000)         | (1,795,000)         | (1,637,500)         | (1,700,000)         | (2,150,000)         |
| Add debt proceeds                       | 1,460,000           | 1,795,000           | 1,040,000           | 950,000             | 1,650,000           |
| Remove debt principal paid              | -                   | -                   | (120,279)           | (167,615)           | (208,423)           |
| Other Cash Revenues (Expenses)          | 156,177             | -                   | -                   | -                   | -                   |
| <b>Ending Cash</b>                      | <b>\$ 2,794,287</b> | <b>\$ 3,358,940</b> | <b>\$ 2,780,067</b> | <b>\$ 2,188,630</b> | <b>\$ 1,773,499</b> |
| <b><u>Minimum Cash Requirements</u></b> |                     |                     |                     |                     |                     |
| For Operations (3.6 months)             | 458,425             | 550,131             | 688,081             | 676,421             | 734,466             |
| For Debt Service                        | 47,247              | 263,579             | 346,854             | 418,132             | 540,667             |
| Capital Reserve                         | -                   | -                   | -                   | -                   | -                   |
| <b>Minimum Cash</b>                     | <b>\$ 505,672</b>   | <b>\$ 813,710</b>   | <b>\$ 1,034,935</b> | <b>\$ 1,094,553</b> | <b>\$ 1,275,132</b> |
| <b>Amount Over (Under) Minimum</b>      | <b>2,288,616</b>    | <b>2,545,230</b>    | <b>1,745,131</b>    | <b>1,094,078</b>    | <b>498,367</b>      |



# Storm Sewer Capital Program

| Capital Category             | 2024 Budget      | 2025             | 2026             | 2027             | 2028             | Beyond 2028 | Category Total   |
|------------------------------|------------------|------------------|------------------|------------------|------------------|-------------|------------------|
| <b>Storm</b>                 |                  |                  |                  |                  |                  |             |                  |
| Culverts                     | -                | 100,000          | -                | 400,000          | 60,000           | -           | 560,000          |
| Equipment                    | 722,500          | 150,000          | 600,000          | 150,000          | 150,000          | -           | 1,772,500        |
| Infiltration Basins          | -                | 200,000          | -                | -                | 350,000          | -           | 550,000          |
| Parking Lots                 | -                | -                | -                | -                | 150,000          | -           | 150,000          |
| Runoff Treatment             | -                | -                | -                | 300,000          | -                | -           | 300,000          |
| Storm Lift Stations          | -                | -                | -                | -                | 450,000          | -           | 450,000          |
| Storm Outfalls               | 175,000          | 200,000          | -                | -                | -                | -           | 375,000          |
| Storm Pipes                  | 100,000          | 400,000          | 850,000          | 600,000          | 350,000          | -           | 2,300,000        |
| Storm Ponds                  | 40,000           | 250,000          | 450,000          | -                | -                | -           | 740,000          |
| Storm Structure Improvements | 600,000          | 400,000          | 250,000          | 250,000          | 300,000          | -           | 1,800,000        |
| <b>Storm Total</b>           | <b>1,637,500</b> | <b>1,700,000</b> | <b>2,150,000</b> | <b>1,700,000</b> | <b>1,810,000</b> | <b>-</b>    | <b>8,997,500</b> |

# Next Steps

Section 4 of 4



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# Questions and Notes for Council

- ▶ Is Council comfortable with recommended expenditures for 2024?
  - ▶ Water
  - ▶ Sewer
  - ▶ Storm Sewer
- ▶ Does Council support the proposed 2024 rates?
- ▶ Next steps: adoption scheduled for December 18



# City of Blaine Staff Report

File Number: 2023-451

| Agenda Date     | Status        |
|-----------------|---------------|
| October 9, 2023 |               |
| In Control      | File Type     |
| City Council    | Workshop Item |

**New Business** - Sheila Sellman, City Planner

## Agenda Item # 3.4

Parking Ordinance and Drive-Thru Regulation Discussion

### Background

At the May 8, 2023 workshop, changes to the parking ordinance were discussed. At the meeting, there was consensus on what was proposed but the council wanted more information on drive-thrus. Council directed staff to review what other cities require for drive-thrus (see attached) and to review if a drive-thru should require a Conditional Use Permit (CUP).

One primary design concern with drive-thrus is the amount of space provided for car stacking, or the queuing of vehicles in the drive-thru. The current ordinance does not address required stacking for drive-thru businesses. Generally, drive-thru stacking is reviewed through site plan approval and the CUP process, if one is required for the primary use. The proposed ordinance provides for specific requirements for stacking criteria for pharmacies, banks, and all other uses. Generally, six stacking stalls per lane are required with reduced requirements for banks, pharmacies, and a business with two drive-thru lanes.

The following language is proposed:

#### Drive Thru Businesses:

(a) Pharmacies with one drive-thru lane shall provide stacking space for at least five vehicles, and pharmacies with two or more drive thru lanes shall provide stacking space for at least three vehicles per lane, as measured from and including the last pick-up station, window, or the like. Stacking spaces shall not interfere with parking spaces or traffic circulation.

(b) Banks containing one drive thru lane shall provide stacking space for at least six vehicles, and banks containing two or more drive thru lanes shall provide stacking space for at least four vehicles per lane, as measured from and including the last pick-up station, window, or the like. Stacking spaces shall not interfere with parking spaces or traffic circulation.

(c) All Other Uses. Businesses with one drive thru lane shall provide stacking space for at least six vehicles, and businesses with two or more drive thru lanes shall provide stacking space for at least six

vehicles per lane, as measured from and including the last pick-up station, window, or the like. Stacking spaces shall not interfere with parking spaces or traffic circulation.

Sites with drive-thru service shall be designed in a manner that allows drivers not using the drive-thru, or wishing to exit the drive-thru area, to bypass the drive-thru lane(s).

Attached is information from ten similar cities regarding whether a CUP is required for a drive-thru. Seven of the cities require a CUP and several have specific design standards for drive-thrus. Some of the other city's design standards expound on more than just car stacking requirements and address things such as location, lighting, and screening. Staff believes that certain design standards would be beneficial to impose. Design standards can be imposed one of two ways. Design standards could be placed within the ordinance and would be a requirement for any drive-thru and not require city council approval. This is a more expedited review for businesses. Alternatively, the design standards could be placed within the ordinance and a CUP be required to allow the planning commission and city council an opportunity to set additional conditions on the drive-thru based on site-specific concerns. This would require a longer timeframe for the businesses as they would have to go through the planning commission and city council process.

The following is a summary of what was reviewed and discussed at the May 8, 2023 workshop.

#### Parking Size

The stall length for 90 degree and 45 degree stalls were shortened by two (2) feet to be consistent with other cities and requests from applicants. The proposed stall length of 18 feet is adequate as many stalls will have a curb overhang providing more parking length. The current allowance to reduce the length of the stall by two (2) feet for a curb overhang is proposed to be removed and all stalls will need to meet the minimum of 18 feet.

The requirement for traffic islands is proposed to be changed to, "may be required for safety", as many sites do not install parking islands due to issues with snow removal in the winter months and providing landscape maintenance.

#### Single Family

The requirement for no more than 4 parking spaces for single family homes is proposed to be removed as many single-family homes provide more than four parking spaces on driveways. This change will remove a limit cap on spaces.

#### Automobile Repair

The parking requirement for auto repair businesses is two stalls per service bay and four additional stalls. Traditionally, this has been interpreted that the two stalls per bay may not be used for overnight outside storage and are intended for use of customer cars during the day and staff use. The proposed change clarifies that the outside storage of cars as a permitted or conditional use may occupy the four required parking spaces.

#### Brewery

Brewery has been added to clarify the previous policy of parking requirements used for a brewery space. Manufacturing and warehousing parking requirements have been proposed.

### Places of Worship

Churches and synagogues have been replaced with the more appropriate title of Places of Worship. The parking requirements remain at one (1) parking space for each four (4) seats in accordance with design capacity of the main auditorium.

### Drive Thru Businesses

The current Parking Ordinance does not address required stacking for drive-thru businesses. Generally, drive-thru stacking was reviewed through site plan approval and the Conditional Use Permit (CUP) process. The proposed requirement has stacking criteria for pharmacies, banks, and all other uses. Generally, six stacking stalls per lane are required with reduced requirements for banks, pharmacies, and a business with two drive-thru lanes.

### Establishments handling the sale and consumption of food and refreshment on the premises

Event Centers have been removed from the category and now have their own proposed parking requirements. Parking requirements for a takeout only restaurant (no dining area provided) has been added.

### Event Centers, auditoriums, private clubs, lodges, and other places of assembly (not places of worship)

Recently, the City has experienced some concerns about not enough parking being provided on sites with event centers. Currently, event centers are required to meet the restaurant requirement of a minimum of one stall per 100 square feet for dining area. With the review of several other cities' parking requirements, staff recommends a parking requirement of one space for every two seats of seating capacity, plus spaces for employees.

### Movie Theater

Theater was changed to movie theater to be clearer and more descriptive.

### Private Clubs and Lodge

This category has been added to the event center parking requirements.

### Schools, High School, Public or Private

The existing requirement for a high school is very high at two (2) parking stalls per student and is not feasible or necessary. After reviewing several other communities with high schools, the proposed requirement is suggested to be one (1) stall for every four (4) students. The requirement may be reduced by the Zoning Administrator based on a parking policy the school would provide. This policy may include minimizing/controlling the number of high school drivers on site by requiring a parking permit.

### Senior Housing

Currently, assisted living and memory care parking is determined by a CUP, which can leave the potential for not enough parking on site. Several communities and assisted living/memory care facilities were contacted to determine adequate parking needs. Consistent with the feedback, staff has proposed a parking requirement of one (1) parking stall per two (2) units and removing the determined by CUP standard.

### Supermarkets, discount houses, mail order outlets, retail stores and other stores with high customer volume

The City Council has shared some concerns with sites (big box stores) having excessive paved parking lots. Staff looked at other communities (nationally and locally) ordinance requirements, along with trends of the number of parking spaces seen in these lots not being needed, and recommend a change for buildings with over 100,000 square feet.

- The first 100,000 square feet will need to meet the normal retail requirement of one (1) stall every 200 square feet. All other square footage past 100,000 square feet will meet the one (1) stall per 350 square feet of floor area.
- The number of parking spaces provided shall not exceed the minimum requirement by more than 10 percent. The Zoning Administrator may expand the parking requirements if the applicant demonstrates, in documented form, a demand which is different than required based on the specifics of the proposed use.

Examples:

Kohl's-National Market Center: 88,400 sf

- Required Parking: 418 stalls with current requirements
- Provided Parking: 524 stalls
- If the requirement of not exceeding 10 percent is added, they are 65 stalls over.

Walmart-Highway 65: 148,124 sf

- Required Parking: 667 stalls with current requirements.
- Provided Parking: 711 stalls
- Proposed parking requirement = 637 stalls, allowed 10 percent over = 701 stalls. Therefore, they are over by 10 stalls.

### Taproom

Currently, a taproom is calculated as bar area (listed under establishments handling the sale and consumption of food and refreshment on the premises) at 1 space for every 40 square feet of bar area. This proposed new classification will clarify the use and parking requirement.

### Reduced Parking/Proof of Parking

Occasionally, a commercial/industrial type use does not want to construct all the parking stalls that the ordinance requires as they do not feel they will use all of the stalls.

City policy has allowed reduced parking in the past without set criteria. Previously, approved proof of parking has not provided parking issues on sites. Several similar sized cities provide some provision of allowing reduced parking if they can meet certain criteria. In order to provide set criteria for all requests, staff recommends the following for permitting reduced parking on site:

- (a) The request for reduction shall be accompanied by supporting data specifically applying to the particular use in question.
- (b) The applicant must provide each of the following:
  - (aa) A detailed parking plan demonstrating that the parking otherwise required by this section can be provided on the site within ordinance design standards; and
  - (bb) The parking area must meet the setback, dimension, and maneuverability standards of this

ordinance and the stormwater management rules; and

(cc) An agreement in recordable form, approved as to form and content by the city attorney, executed by the property owner, which agreement provides that the owner, on behalf of himself and his heirs, successors, and assigns, will not use the area identified for expansion parking for any use except landscaping or to cause compliance with the off-street parking requirements of this Code.

(c) The City may order installation of previously excepted parking spaces at any time when, in the city's judgment, conditions indicate the need for such parking, and the property owner shall comply with such order.

### Staff Recommendation

Review changes and provide feedback.

### Questions for Council

1. Is the Council still supportive of the proposed changes reviewed in May?
2. Is the Council supportive of the proposed drive-thru language?
3. Does the City Council want to require a CUP for drive-thrus and/or specific design standards?

### Attachment List

1. Draft Ordinance
2. Drive Thru Information

### 33.13 - Parking.

- (a) Any off-street parking space in connection with existing buildings or structures, on the effective date of this ordinance, shall not be removed, enlarged or altered, except in conformance with the requirements of this ordinance.

In connection with any building or structure which is to be erected or substantially altered and which required off-street parking spaces, off-street parking spaces shall be provided in accordance with the following regulations. No change in use is permitted until the required number of parking stalls are furnished.

The following requirements are designed to provide adequate off-street parking space for passenger automobiles of patrons, occupants or employees.

- (b) *Size.* (Ord. No. 86-956, amended 7-10-1986; Ord. No. 07-2148, amended 9-6-2007)
- (1) Stall and aisle dimensions shall be constructed to the following minimum specifications listed below. Parallel parking subject to Zoning Administrator Approval.

| Parking Angle | Stall Width Including Striping | Stall Length <del>Of</del><br><del>Line</del> | Aisle Width |
|---------------|--------------------------------|-----------------------------------------------|-------------|
| 90 degrees    | 9 feet                         | <del>18 20</del> feet                         | 24 feet     |
| 60 degrees    | 9 feet                         | 23 feet                                       | 15 feet     |
| 45 degrees    | 9 feet                         | <del>25 27</del> feet                         | 12 feet     |
| Parallel      | 9 feet                         | 23 feet                                       | 12 feet     |

~~The stall length can be reduced by the amount of the curb overhang up to a maximum of two (2) feet.~~

Accessible parking spaces shall meet the dimensional requirements of the Minnesota Accessibility Code.

- (1) All off-street parking areas shall be striped between stalls. Directional arrows shall be used on one-way traffic lanes.

~~(2) Painted or curbed traffic safety islands shall be installed at the ends of each parking tier. Additional traffic safety islands may be required to maintain a safe and orderly flow of traffic within the parking lot and/or driveways.~~

- (c) *Access.*

- (1) Each required off-street parking space shall open directly upon an aisle or driveway of such width and design as to provide safe and efficient means of vehicular access to parking spaces.
- (2) All off-street parking facilities shall be provided with appropriate means of vehicular access to a street, alley, or a driveway, in a manner which will least interfere with traffic movements.

- (3) All parking areas shall have vehicular access to it by a street or driveway, containing all-weather, hard-surfaced pavement. No driveway access across public property, or at the curb line of a public street, shall have a width exceeding twenty-four (24) feet for single family residential lots with less than seventy (70) feet of frontage, thirty (30) feet for lots with seventy (70) or more feet of frontage and multi-family developments, or thirty-six (36) feet for commercial/industrial, exclusive of curb returns. (Ord. No. 22-2494, amended 1-19-22; Ord. No. 89-1163, amended 10-19-1989)

(d) *Yards.*

- (1) Off-street parking and driveways shall not be permitted within any front yard, corner side yard, side yard, or rear yard minimum setbacks established for parking and driveways. (Ord. No. 85-898, amended 8-15-1985)
- (2) Parking spaces required for single or two family dwelling units shall be located on the same lot as the dwelling served.

- (e) *Computation of Parking Spaces.* When determination of the number of parking spaces required by ordinance results in a requirement of a fractional space, any fraction of one-half ( $\frac{1}{2}$ ) or less may be dropped, while a fraction in excess of one-half ( $\frac{1}{2}$ ) shall be counted as one (1) parking space.

- (f) *Collective Parking Provisions for Non-residential Uses.* Off-street parking facilities for separate uses may be provided collectively if the total number of spaces so provided is not less than the sum of the separate requirements of each use and if all regulations governing the location of accessory parking spaces in relation to the use served are observed. But no parking space, or portion thereof, shall serve as a required space for more than one (1) use unless otherwise authorized in this ordinance.

(g) *Repair and Service.*

- (1) No motor vehicle repair work of any kind shall be permitted in parking lots.
- (2) No merchandise shall be sold in conjunction with any parking facilities unless such facilities are located within a completely enclosed building.

(h) *Design, Maintenance, and Installation.*

- (1) All open off-street parking areas or areas traveled by vehicles shall be of four-inch MnDOT Class 5 base and a minimum two-inch bituminous surface.

- (i) *Required Parking Spaces.* Off-street parking spaces accessory to designated uses shall be provided as follows:

- (1) *Single family dwellings:* At least one (1) parking space for each dwelling, plus one (1) additional parking space for each two (2) roomers or lodgers accommodated, ~~but no more than four (4) parking spaces for each single family dwelling.~~
- (2) *Two family dwellings:* Two (2) for each dwelling unit.
- (3) *Apartments:* One space per studio apartment, one- and one-half spaces per one-bedroom apartment, and two spaces per unit for all other units. Half of the required parking stalls must be underground. (Ord. No. 22-2514, amended 12-19-22)
- (4) *Townhouses:* Two garage spaces per unit plus 1 space for each three units for guest parking. Guest parking may include on street parking spaces on private roads.
- (5) *Automobile Repair:* Four (4) parking spaces, plus two (2) parking spaces per service bay. The outside storage of cars as a permitted or conditional use in the applicable zoning district may occupy the required four (4) parking spaces.

- (6) *Banks*: At least one (1) parking space for each four hundred (400) square feet of floor area.
- (7) *Boarding and Rooming Houses*: At least two (2) parking spaces, plus one (1) parking space for each three (3) persons for whom living accommodations are provided.
- (8) *Bowling alleys*: At least five (5) parking spaces for each alley, plus one (1) space for every four hundred (400) square feet of area not used as a bowling alley. (Ord. No. 06-2099, amended 6-1-2006)
- (9) *Brewery*: At least one (1) parking space for each five hundred (500) square feet of manufacturing floor area and one (1) parking space for each two thousand (2,000) square feet of warehousing floor area.
- (10) ~~(9)~~ *Business and professional offices or public administration buildings*: At least one (1) parking space for each two hundred fifty (250) square feet of floor area.
- (11) ~~(10)~~ *Childcare facility, not including group family daycare*: At least one (1) parking space for each three hundred (300) square feet of floor area.
- ~~(11) Churches and synagogues~~: At least one (1) parking space for each four (4) seats in accordance with design capacity of the main auditorium.
- (12) *Drive Thru Businesses*:
  - (a) Pharmacies with one drive thru lane shall provide stacking space for at least five vehicles, and pharmacies with two or more drive thru lanes shall provide stacking space for at least three vehicles per lane, as measured from and including the last pick-up station, window, or the like. Stacking spaces shall not interfere with parking spaces or traffic circulation.
  - (b) Banks containing one drive thru lane shall provide stacking space for at least six vehicles, and banks containing two or more drive thru lanes shall provide stacking space for at least four vehicles per lane, as measured from and including the last pick-up station, window, or the like. Stacking spaces shall not interfere with parking spaces or traffic circulation.
  - (c) All Other Uses. Businesses with one drive thru lane shall provide stacking space for at least six vehicles, and businesses with two or more drive thru lanes shall provide stacking space for at least six vehicles per lane, as measured from and including the last pick-up station, window, or the like. Stacking spaces shall not interfere with parking spaces or traffic circulation.

Sites with drive thru service shall be designed in a manner that allows drivers not using the drive thru, or wishing to exit the drive thru area, to bypass the drive thru lane(s).

- (13) ~~(12)~~ *Establishments handling the sale and consumption of food and refreshment on the premises including event centers*: At least one (1) parking space for each one hundred (100) square feet of floor area, excluding bar area and kitchen area, one (1) parking space for each forty (40) square feet of bar area and one (1) parking space for each two hundred square feet of kitchen area. If no dining area is provided at least one (1) parking space for each 275 square feet of public pick up area.
- (14) *Event Centers, auditoriums, private clubs, lodges, and other places of assembly (not places of worship)*: Parking spaces equal in number to one-half the seating capacity plus employee parking.

- (15) ~~(13)~~ *Fitness Centers*: 1 space for each three hundred (300) square feet of floor area.
- (16) ~~(14)~~ *Furniture and appliance stores, motor vehicle sales, stores for repair of household equipment, or furniture*: At least one (1) parking space for each six hundred (600) square feet of floor area.
- (17) ~~(15)~~ *Hospitals*: At least two (2) parking spaces per bed.
- (18) ~~(16)~~ *Hotels*: At least one (1) space for each guest room.
- (19) ~~(17)~~ *Libraries and museums*: At least one (1) parking space for each five hundred (500) square feet of floor area.
- (20) ~~(18)~~ *Manufacturing, fabricating, and processing plants not engaged in retail trade*: At least one (1) parking space for each five hundred (500) square feet of floor area. (Ord. No. 88-1071, amended 2-18-1988; Ord. No. 22-2514, amended 12-19-22)
- (21) ~~(19)~~ *Medical and dental clinics*: At least one (1) space for each one hundred fifty (150) square feet of floor area.
- (22) ~~(20)~~ *Motels*: At least one (1) parking space for each dwelling unit, plus one (1) space per employee. }
- (23) *Movie Theaters*: At least one (1) parking space for each four (4) seats in the theater.
- ~~(21) *Private clubs and lodge*: One (1) parking space for each sixteen (16) square feet of assembly area or one (1) parking space for every two and one-half (2½) seats, whichever is greater.~~
- ~~(24) *Places of Worship* : At least one (1) parking space for each four (4) seats in accordance with design capacity of the main auditorium.~~
- (25) ~~(22)~~ *Recreational buildings or community centers*: Spaces in adequate number as determined by the Zoning Administrator.
- (26) ~~(23)~~ *Schools, elementary, junior high, public or private*:

At least three (3) parking spaces per classroom, plus necessary spaces for student drop off. May be reduced at Zoning Administrator discretion.

- ~~(27) (24) *Schools, high school, public or private*: 1 per 4 students based on the design capacity. This requirement may be reduced at the Zoning Administrator's discretion to reflect facility use and/or parking policy. Adequate space shall be allowed for the dropping off and/or picking up of students as determined by the Zoning Administrator.~~
- ~~At least two (2) parking spaces per student, plus necessary spaces for student drop off. May be reduced at Zoning Administrator discretion.~~
- (28) ~~(25)~~ *Self Storage Facility*: Minimum of five (5) spaces
- (29) ~~(26)~~ *Senior Housing*: 1.5 spaces per independent living apartment unit other than studio apartments. Studio apartments require one space per unit. Half of the parking spaces for independent living shall be underground. *Parking for assisted living and memory care units: At least one (1) parking stall space per two (2) units. shall be determined by Conditional Use Permit.* (Ord. No. 22-2494, added 1-19-22)
- (30) ~~(27)~~ *Supermarkets, discount houses, mail order outlets, retail stores and other stores with high customer volume*: At least one (1) parking space for each two hundred (200) square feet of floor area; *for the first 100,000 square feet, plus 1 per 350 square feet of floor area thereafter. The number of parking spaces provided shall not exceed the*

minimum requirement by more than 10 percent. The Zoning Administrator may expand the parking requirements if the applicant demonstrates, in documented form, a demand which is different than required based on the specifics of the proposed use.

(31) *Taproom*: At least one (1) parking space for each forty (40) square feet of taproom/bar area.

(28) *Theaters*: At least one (1) parking space for each four (4) seats in the theater.

(32) (29) *Undertaking establishments and funeral homes*: At least one (1) space for every twenty-eight (28) square feet of area devoted to funeral services or display area plus one (1) parking space per employee. (Ord. No. 03-1990, amended 8-21-2003)

(33) (30) *Warehouse and storage establishments and freight terminals*: At least one (1) off-street parking space for each two thousand (2,000) square feet of floor area or one (1) parking space for every two (2) employees, whichever is greater.

(34) (31) *Other uses*: Parking spaces on the same basis as required for the most similar use.

(35) *Reduced parking*. When demonstrated to the satisfaction of the zoning administrator that the number of parking spaces required by this section would not be needed for the particular use in question, a reduced number of parking spaces may be approved subject to the following:

(a) The request for reduction shall be accompanied by supporting data specifically applying to the particular use in question.

(b) The applicant must provide each of the following:

(aa) A detailed parking plan demonstrating that the parking otherwise required by this section can be provided on the site within ordinance design standards; and

(bb) The parking area must meet the setback, dimension, and maneuverability standards of this ordinance and the stormwater management rules; and

(cc) An agreement in recordable form, approved as to form and content by the city attorney, executed by the property owner, which agreement provides that the owner, on behalf of himself and his heirs, successors, and assigns, will not use the area identified for expansion parking for any use except landscaping or to cause compliance with the off-street parking requirements of this Code.

(c) The City may order installation of previously excepted parking spaces at any time when, in the city's judgment, conditions indicate the need for such parking, and the property owner shall comply with such order.

## Other cities requirements for drive-thrus

| Cities              | Requires CUP | Design Standards |
|---------------------|--------------|------------------|
| Rogers              | No           | Yes              |
| Woodbury            | Yes          | Yes              |
| Eagan               | Yes          | No               |
| Inver Grove Heights | Yes          | Yes              |
| Minnetonka          | Yes          | Yes              |
| Brooklyn Park       | Yes          | No               |
| Maple Grove         | No           | No               |
| Coon Rapids         | Yes          | No               |
| Plymouth            | Yes          | Yes              |
| Champlin            | No           | No               |

### **Rogers**

#### **Sec 125-87 - Drive-Thru Business Development Standards**

##### **1. General requirements.**

1. A fence or screen of acceptable design not over six ft. in height or less than four ft. shall be constructed along the property line abutting a residential district and such fence or screen shall be adequately maintained. The fence shall not be required in front of the setback line.
2. Any drive-thru business serving food or beverages may also provide, in addition to vehicular service areas, indoor food and beverage service seating area.
3. The hours of operation shall be set forth as a condition of any building permit for drive-thru business.
4. Each drive-thru business serving food may have outside seating.
5. Each food or beverage drive-thru business shall place refuse receptacles at all exits, as well as one refuse receptacles per ten vehicle parking spaces within the parking area.

##### **2. Locations**

1. No drive-thru business shall be located within 400 ft. of a public or parochial school, church, public recreation area or any residential district.
2. No drive-thru business shall be located on any street other than one designated as a thoroughfare or business service road in the policies plan.

### 3. Site Plan

1. The site plan shall clearly indicate suitable storage containers for all waste material. All commercial refuse containers shall be screened.
  2. A landscaping plan shall be included and shall set forth complete specifications for plant materials and other features.
  3. Adequate area shall be designated for snow storage such that clear visibility shall be maintained from the property to any public street.
  4. The design of any structure shall be compatible with other structures in the surrounding area.
  5. Electronic devices such as loudspeakers, automobile service order devices, drive-in theater car speakers and similar instruments shall not be located within 400 ft. of any residentially zoned or used property, nor within 200 ft. of any adjacent lot regardless of use or zoning district.
  6. No service shall be rendered, deliveries made, or sales conducted within the required front yard; customers served in vehicles shall be parked to the sides and/or rear of the principal structures.
  7. No plan shall be approved which will in any way constitute a hazard to vehicular or pedestrian circulation. No access drive shall be within 50 ft. of intersecting street curblines.
4. **Drive-in Theaters.** In the case of a drive-in theater, a solid fence not less than eight feet in height and extending at least to within two feet of the ground shall be constructed around the property.
5. **Lighting.** The lighting shall be designed so as to have no direct source of light visible from the public right-of-way or adjacent land in residential use.

### **Woodbury**

Requires a conditional use permit for all businesses with a drive thru; this includes banks, restaurants, etc. but most districts just list "drive through business" under a conditional use so it can be a catch-all for pharmacies, dry cleaning, etc.

#### **Sec. 24-308. Drive-through business performance standards.**

The following standards shall apply to drive-through businesses in all districts, except motor fuel stations.

(a) Design standards.

- (1) The architecture of a drive-through business shall be of the architectural character that matches that of other buildings within the development or then general area. Such architecture or building materials may not necessarily reflect the traditional style of other corporate buildings constructed in the region.

- (2) If canopies cover the drive-through, support columns shall be constructed with the same design and materials as those used on the building.
  - (3) Exterior storage areas suitable for storage containers for all waste material may be located on the site. All commercial refuse enclosures shall be constructed of a similar design and materials used on the building.
- (b) *General standards.*
- (1) Any drive-through business serving food or beverages may also provide, in addition to vehicular service areas, indoor food and beverage service seating area.
  - (2) Each drive-through business serving food may have outside seating.
  - (3) Each food or beverage drive-through business shall place refuse receptacles at least at all exits to the building.
- (c) *Location.* No drive-through business shall have access on any street designated or primarily used as a general residential subdivision street.

Restaurants with a drive- thru require 10 stalls of stacking and all other drive thru uses require 6 stalls.

Per staff: "For CUPs the things we are typically looking at is traffic, vehicle movement coming out of the drive through, bypass lane, screening of the drive thru lane and headlights if adjacent to other streets (this has been an item Planning Commission wants to limit driver confusion), pedestrian access through the parking lot/ to trail system and any conflicts with the drive through, patio locations, architecture of canopies/ windows, and the like."

NC district bank with drive thru- CUP

Restaurants are CUP therefore drive though would be part of CUP

B-2 and B-3 bank with drive thru CUP, Any drive thru CUP and any restaurant CUP

Several other districts require CUP for drive-thru

### **Eagan**

Requires CUP for drive-thru

5 stacking spaces for each drive through window

### **Inver Grove Heights**

Requires CUP for fast food drive thru

|                        |                                                                                                                                                                                                                                                                                                      |
|------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| RESTAURANT:            | A business establishment whose principal business is the selling of unpackaged food to the customer in a ready to consume state, in individual servings, or in nondisposable containers, and where the customers consume these foods while seated at tables or counters located within the building. |
| RESTAURANT, FAST FOOD: | An establishment that offers quick food service of items already prepared, prepackaged or quickly served. Orders are not generally taken at the customer's table but at an order/pick up counter or at a drive-through window. Food may be consumed on site or carried out.                          |

### **10-15-25: DRIVE-THROUGH ESTABLISHMENTS:**

Drive-through establishments in all districts shall be subject to the following performance standards:

- A. A screening fence not over six feet (6') in height nor less than four feet (4'), which is at least fifty percent (50%) opaque throughout its height, shall be constructed along the property line, or a planting strip not less than fifteen feet (15') in width reserved and planted along the property line shall be developed according to a submitted planting plan that meets the approval of the council.
- B. No drive-through windows, microphones, or reader and menu boards may be located in the front yard.
- C. Adequate stacking spaces shall be provided to prevent conflict with vehicle movement and parking.

### **Minnetonka**

Require a CUP for "drive-up windows or similar facilities." The standards for such uses are outlined below:

- drive-up windows and stacking areas must not be located adjacent to any residential parcel;
- stacking for a minimum of six automobiles per aisle provided within the applicable parking lot;
- public address system must not be audible from any residential parcel; and
- must be subordinate to and associated with a permitted use located within a building on the site.

Occasionally, an CUP applicant will also request a variance to one or more of the four standards. However, in my memory, we have not approved these variances.

### **Brooklyn Park**

Drive-through windows accessory to all uses require a conditional use permit. There are no additional design standards for drive-through windows specified, but they are reviewed against all relevant CUP criteria a minimum stacking of 6 vehicles is required.

Brooklyn Park Traffic Engineer, reviews proposals and determines if the provided stacking meets City standards.

### **Maple Grove**

The City of Maple Grove does not have minimum vehicular queue storage requirements for drive-throughs in our City Code, but generally require that proposed developments provide enough storage to accommodate the 85th-percentile maximum queue lengths that are typical for drive through uses such as banks, car washes, coffee shops, fast food restaurants and/or pharmacies.

Do not require a conditional use permit or other design standards.

### **Coon Rapids**

Do not have any specific design standards really laid out.

A stacking space shall be a minimum of 12 feet wide and 20 feet long. Six stacking spaces are required per drive thru service window or wash bay.

Any drive thru use is a conditional use and requires a Conditional Use Permit in our PORT districts (mixed-use nodes along Coon Rapids Blvd) and no new drive-thru facility is permitted elsewhere in our River Rapids Overlay District (along Coon Rapids Blvd). Any conditional use follows these requirements in 11-

304.3: [https://library.municode.com/mn/coon\\_rapids/codes/code\\_of\\_ordinances?nodeId=IT11LADERE\\_CH11-300AD\\_11-304APWHUSSTAP](https://library.municode.com/mn/coon_rapids/codes/code_of_ordinances?nodeId=IT11LADERE_CH11-300AD_11-304APWHUSSTAP). Otherwise if the use (restaurant, bank, etc.) is permitted in our commercial or office district, a drive-thru is permitted with it too.

### **Plymouth**

Do not have any requirements (stacking, design standards, etc) for a drive-thru

A CUP is required for drive thru uses, restaurants, pharmacies, and convenience stores with accessory car wash or car washes as a principal use.

Banks do not require a CUP, but the permitted use is listed as follows:

Banks, credit unions, and other financial institutions, (excluding currency exchanges) with or without drive up tellers. (Drive up teller service is regulated by Section 21120.04, Subd. 3 of this Chapter.)

Any standards or requirements would be found in Section 21120.04, Subd 3 or in the CUP requirements for the specific use.

Stacking requirements are included in Section 21120.04, Subd 3.

**Champlin**

Do not have any standards in code. All restaurants are required to gain a conditional use permit, which drive-thrus are elevated during this approval process. Although, this does not catch all of the drive thrus, such as banks or pharmacies. Either evaluate during the CUP process or through an internal process with the building permit.